

Five-Year Group Performance

PRESTASI KUMPULAN LIMA TAHUN

Year ended 30 September Tahun berakhir 30 September	2001	2000	1999	1998	1997
RESULTS / KEPUTUSAN (RM Million / Juta)					
Revenue / Hasil	1,541.3	1,366.5	1,157.2	1,240.3	1,148.1
PBT / KSC	103.6	72.8	(68.3)	11.9	98.6
Attributable profit/(loss) / Keuntungan/(kerugian) boleh diagihkan	75.1	56.4	(60.8)	5.1	67.8
DIVIDEND / DIVIDEN					
Per share / Sesaham					
– Earnings (Loss) / Pendapatan (Kerugian) (sen)	23.6	25.6	(35.0)	3.0	39.3
– Dividend – net / Dividen – bersih (sen)	9.0	8.6	2.2	5.0	10.8
– Dividend cover / Liputan dividen (times / kali)	2.3	2.1	(16.2)	0.6	3.7
BALANCE SHEET / LEMBARAN IMBANGAN (RM Million / Juta)					
Share capital / Modal saham	356.5	260.7	173.8	173.8	172.9
Shareholders' equity / Ekuiti pemegang saham	922.7	552.6	304.5	369.0	361.4
Total assets / Jumlah harta	1,447.5	1,393.4	1,285.1	1,388.3	1,333.0
Long term borrowings / Pinjaman jangka panjang	–	–	250.0	302.4	302.5
Net tangible assets per share / Harta ketara bersih sesaham (sen)	259	212	174	209	206
RATIO / NISBAH					
PBT % turnover / KSC % perolehan (%)	6.7	5.3	(5.9)	1.0	8.6
Return on equity / Pulangan atas ekuiti (%)	8.1	10.2	(20.0)	1.4	18.8
Gearing ratio / Nisbah penggearingan (times / kali)	0.1	0.7	1.7	1.4	1.2

Note: PBT = Profit/(loss) before taxation / Nota: KSC = Keuntungan/(kerugian) sebelum cukai

As at / Pada	30 Nov 30 Nov 2001	31 Dec 31 Dis 2000	31 Dec 31 Dis 1999	31 Dec 31 Dis 1998	31 Dec 31 Dis 1997
SHARE MARKET / PASARAN SAHAM					
Share Price / Harga Saham					
High / Tinggi RM	3.74	4.13	4.93	5.79	12.10
Low / Rendah RM	2.67	2.82	2.94	2.42	3.16
Market Capitalisation / Permodalan Pasaran (RM Million / Juta)	1,319.0	777.0	664.0	869.1	695.3
Price earnings ratio / Nisbah pendapatan harga (times / kali)	15.7	11.6	n/m	166.7	10.2

Corporate Information

MAKLUMAT KORPORAT

BOARD OF DIRECTORS LEMBAGA PENGARAH

Non-Executive Directors

Pengarah-pengarah Bukan Eksekutif

Y.A.M. Tengku Syarif Bendahara Perlis

Syed Badarudin Jamalullail Ibni Almarhum

Tuanku Syed Putra Jamalullail

Chairman & Independent Director / *Pengerusi & Pengarah Bebas*

Chairman of the Nominating Committee / *Pengerusi Jawatankuasa Pencalonan*

Chairman of the Remuneration Committee / *Pengerusi Jawatankuasa Imbuhan*

Member of the Audit Committee / *Ahli Jawatankuasa Audit*

Tan Sri Dato' Dr Lin See Yan

Independent Director / *Pengarah Bebas*

Chairman of the Audit Committee / *Pengerusi Jawatankuasa Audit*

Member of the Nominating Committee / *Ahli Jawatankuasa Pencalonan*

Mr. Tan Yam Pin

Member of the Audit Committee / *Ahli Jawatankuasa Audit*

Member of the Remuneration Committee / *Ahli Jawatankuasa Imbuhan*

Mr. Ian Alastair MacLean

Member of the Nominating Committee / *Ahli Jawatankuasa Pencalonan*

Dr. Radzuan bin A. Rahman

Member of the Nominating Committee / *Ahli Jawatankuasa Pencalonan*

Dato' Fong Weng Phak

Member of the Audit Committee / *Ahli Jawatankuasa Audit*

Mr. Lee Kong Yip

Member of the Remuneration Committee / *Ahli Jawatankuasa Imbuhan*

Puan Zaida Khalida binti Shaari

(Appointed 5 April 2001 / *Dilantik pada 5 April 2001*)

Member of the Remuneration Committee / *Ahli Jawatankuasa Imbuhan*

Mr. Leslie Oswin Struys

(Appointed 24 May 2001 / *Dilantik pada 24 Mei 2001*)

Independent Director / *Pengarah Bebas*

Member of the Audit Committee / *Ahli Jawatankuasa Audit*

Member of the Nominating Committee / *Ahli Jawatankuasa Pencalonan*

Member of the Remuneration Committee / *Ahli Jawatankuasa Imbuhan*

Executive Director / *Pengarah Eksekutif*

Mr. Tan Ang Meng

(Appointed 24 May 2001 / *Dilantik pada 24 Mei 2001*)

COMPANY SECRETARIES SETIAUSAHA-SETIAUSAHA SYARIKAT

Mr. Tony Lee Cheow Fui BCom CA (Aust.) (MIA 2756)

Ms. Gan Mee Ling LLB (LS03160)

GROUP MANAGEMENT PENGURUSAN KUMPULAN

Mr. Tan Ang Meng MACPA

Chief Executive Officer / *Ketua Pegawai Eksekutif*

Mr. Tony Lee Cheow Fui BCom CA (Aust.)

Chief Financial Officer / *Ketua Pegawai Kewangan*

BUSINESS UNIT SENIOR MANAGEMENT PEGURUSAN KANAN UNIT PERNIAGAAN

Soft Drinks / *Minuman Ringan*

Mr. Ng Jui Sia BA CA (UK)

Managing Director / *Pengarah Urusan*

Dairy Products / *Produk Tenusu*

Mr. Tiam Swei Chong BSc (Hons)

General Manager / *Pengurus Besar*

Glass Packaging / *Pembungkusan Kaca*

Mr. Sim Kuang Meng BCom

General Manager / *Pengurus Besar*

Properties / *Hartanah*

Mr. Andrew Wong Ng Shon B.Eng. (S'pore) MBA

Senior General Manager / *Pengurus Besar Kanan*

REGISTERED ADDRESS ALAMAT BERDAFTAR

95 Jalan Yew, Off Jalan Sungei Besi

55100 Kuala Lumpur, Malaysia

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Fax / *Faks*: 603-9221-1226

E-mail / *E-mel*: cosec@fn.com.my

SHARE REGISTRARS AND TRANSFER OFFICE PEJABAT PENDAFTAR DAN PINDAHAN SAHAM

M & C Services Sdn Bhd

11th Floor, Wisma Damansara

Jalan Semantara, Damansara Heights

50490 Kuala Lumpur, Malaysia

Tel / *Tel*: 603-255-7188

Fax / *Faks*: 603-255-0988

AUDITORS JURUAUDIT

Ernst & Young, Kuala Lumpur

PRINCIPAL BANKERS BANK UTAMA

OCBC Bank (Malaysia) Berhad

Malayan Banking Berhad

STOCK EXCHANGE LISTING PENYENARAIAH BURSA SAHAM

Kuala Lumpur Stock Exchange Main Board

Papan Utama Bursa Saham Kuala Lumpur

Name & Code / *Nama Dan Kod*: F&N and 3689

Stock Sector / *Sektor Saham*: Consumer Products

Financial Calendar

KALENDAR KEWANGAN

FINANCIAL RESULTS ANNOUNCEMENTS PENGUMUMAN KEPUTUSAN KEWANGAN

First quarter / <i>Suku pertama</i>	16 February / <i>Februari</i> 2001
Second quarter / <i>Suku kedua</i>	24 May / <i>Mei</i> 2001
Third quarter / <i>Suku ketiga</i>	29 August / <i>Ogos</i> 2001
Fourth quarter / <i>Suku keempat</i>	7 November / <i>November</i> 2001

DIVIDEND PAID DIBAYAR

– Payment of final dividend / <i>Pembayaran dividen akhir</i>	27 March / <i>Mac</i> 2001
– Payment of interim dividend / <i>Pembayaran dividen interim</i>	21 August / <i>Ogos</i> 2001

OTHER CORPORATE ANNOUNCEMENTS LAIN-LAIN PENGUMUMAN KORPORAT

– Expiry of F&N Warrants 1996/2001 and 2000/2001 on 20 February 2001 – <i>Waran F&N 1996/2001 dan 2000/2001 yang tamat pada 20 Februari 2001</i>	15 January / <i>Januari</i> 2001
– Subscription rate of F&N Warrants 1996/2001 and 2000/2001 – <i>Kadar langganan Waran F&N 1996/2001 dan 2000/2001</i>	27 February / <i>Februari</i> 2001
– Redemption of RM250 million 0.75% Bonds 1996/2001 on 20 May 2001 – <i>Tebus semula RM250 juta Bon 0.75% 1996/2001 pada 20 Mei 2001</i>	12 April / <i>April</i> 2001
– Joint venture in China / <i>Usahasama di China</i>	8 August / <i>Ogos</i> 2001

PRESS CONFERENCE AND ANALYSTS BRIEFINGS HELD SIDANG AKHBAR DAN TAKLIMAT PENGANALISIS

First quarter / <i>Suku pertama</i>	28 February / <i>Februari</i> 2001
Second quarter / <i>Suku kedua</i>	31 May / <i>Mei</i> 2001
Third quarter / <i>Suku ketiga</i>	7 September / <i>September</i> 2001
Fourth quarter / <i>Suku keempat</i>	12 November / <i>November</i> 2001

GENERAL MEETINGS HELD MESYUARAT AGUNG YANG DIADAKAN

Annual / <i>Tahunan</i>	27 February / <i>Februari</i> 2001
Extraordinary / <i>Luarbiasa</i>	27 February / <i>Februari</i> 2001

Corporate Structure

STRUKTUR KORPORAT



FRASER & NEAVE
HOLDINGS BHD



SOFT DRINKS MINUMAN RINGAN

90% F&NCC Beverages Sdn Bhd

90% F&N Coca-Cola (Malaysia) Sdn Bhd



DAIRY PRODUCTS PRODUK TENUSU

100% F&N Dairies (Malaysia) Sdn Bhd

100% F&N Foods Sdn Bhd

75% Premier Milk (Malaya) Sdn Bhd



GLASS PACKAGING PEMBUNGKUSAN KACA

100% Malaya Glass Products Sdn Bhd

100% Kuala Lumpur Glass
Manufactures Company Sdn Bhd

70% Malaya-Vietnam Glass Limited



OTHERS LAIN-LAIN

100% Fraser & Neave (Malaya) Sdn Bhd

100% Four Eights Sdn Bhd

100% Wimanis Sdn Bhd