# financial

# statements

| Directors Report                  | UGE         |
|-----------------------------------|-------------|
| Statement by Directors            | 070         |
| Statutory Declaration             | 070         |
| Report of the Auditors            | <b>07</b> 1 |
| Income Statements                 | 072         |
| Balance Sheets                    | 073         |
| Statements of Changes in Equity   | 074         |
| Cash Flow Statements              | 075         |
| Notes to the Financial Statements | 076         |

### Directors' Report

The directors present their report together with the audited financial statements of the Group and of the Company for the financial year ended 30 September 2006.

#### **Principal Activities**

The principal activity of the Company is investment holding and its subsidiaries are primarily engaged in the manufacture and sale of glass containers, soft drinks, dairy products, property development activities and the provision of management services.

There have been no significant changes in the nature of the principal activities during the financial year.

#### Results

|                         | Group<br>RM'000 | Company<br>RM′000 |
|-------------------------|-----------------|-------------------|
| Profit after taxation   | 153,582         | 122,131           |
| Minority interests      | (10,755)        | _                 |
| Net profit for the year | 142,827         | 122,131           |

There were no material transfers to or from reserves or provisions during the financial year other than as disclosed in the statements of changes in equity.

In the opinion of the directors, the results of the operations of the Group and of the Company during the financial year have not been substantially affected by any item, transaction or event of a material and unusual nature, except as disclosed in the financial statements.

#### **Dividends**

The amounts paid by way of dividend by the Company since 30 September 2005 were as follows:

- (i) A final dividend of 28 sen less taxation amounting to RM71.9 million in respect of the previous financial year was paid on 3 February 2006; and
- (ii) An interim dividend of 16 sen less taxation amounting to RM41.1 million in respect of the current financial year was paid on 5 June 2006.

At the forthcoming Annual General Meeting, a final dividend of 29 sen less taxation amounting to RM75.5 million in respect of the current financial year on 356,493,101 ordinary shares will be proposed for shareholders' approval. The financial statements for the current financial year do not reflect this proposed dividend. Such dividend, if approved by the shareholders, will be accounted for in shareholders' equity as an appropriation of retained profit in the financial year ending 30 September 2007.

#### **Directors**

The names of the directors of the Company in office since the date of the last report and at the date of this report are:

Y.A.M. Tengku Syed Badarudin Jamalullail

Tan Sri Dato' Dr. Lin See Yan

Datuk Fong Weng Phak

Dato' Dr. Mohd Shahar bin Sidek

Dr. Han Cheng Fong

Cheong Fook Seng, Anthony

Lee Kong Yip

Leslie Oswin Struys

Tan Ang Meng

Dato' Anwarrudin bin Ahamad Osman

Dr. Kwok Kain Sze (appointed on 7 November 2006)

(Alternate to Dr. Han Cheng Fong)

Dato' Dr Nik Norzrul Thani bin Nik Hassan Thani (appointed on 7 November 2006) (resigned on 7 November 2006)

Huang Hong Peng

(Alternate to Dr. Han Cheng Fong)

Dr. Radzuan bin A. Rahman (resigned on 7 November 2006)

At the forthcoming Annual General Meeting, the following directors retire and, being eligible, offer themselves for re-election:

- Y.A.M. Tengku Syed Badarudin Jamalullail, Dato' Dr Mohd Shahar bin Sidek and Tan Ang Meng pursuant to Article 97 of the Company's Articles of Association; and
- (ii) Dato' Dr Nik Norzrul Thani bin Nik Hassan Thani pursuant to Article 103 of the Company's Articles of Association.

#### **Directors' Benefits**

Neither at the end of the financial year, nor at any time during that year, did there subsist any arrangement to which the Company was a party, whereby the Directors might acquire benefits by means of acquisition of shares in or debentures of the Company or any other body corporate, other than as may arise from the share options to be granted pursuant to the holding company's Executives' Share Option Scheme.

Since the end of the previous financial year, no director has received or become entitled to receive a benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable by the directors as shown in Note 4(b) to the financial statements or the fixed salary of a full-time employee of the Company) by reason of a contract made by the Company or a related corporation with any director or with a firm of which he is a member, or with a company in which he has a substantial financial interest.

#### **Directors' Interest**

According to the register of directors' shareholdings, the interests of directors in office at the end of the financial year in shares and options over shares in the Company and its related corporations during the financial year were as follows:

|   | ✓ Number of shares/share options — |                       |                           |                              |
|---|------------------------------------|-----------------------|---------------------------|------------------------------|
| Companies in which directors held interest  | As at<br>1 October<br>2005         | Bought/<br>Allocated  | Sold/Lapsed/<br>Exercised | As at 30 September 2006      |
| Y.A.M. Tengku Syed Badarudin Jamalullail<br>Fraser & Neave Holdings Bhd<br>– Ordinary shares                      | 2,937,000                          | -                     | (10,000)                  | 2,927,000                    |
| Dr. Han Cheng Fong Fraser & Neave Limited - Share options   | 2,631,600*                         | 870,750               | -                         | 3,502,350                    |
| Cheong Fook Seng, Anthony Fraser & Neave Limited - Ordinary shares - Share options                                | 20,250*<br>1,024,000*              | -<br>638,550          | -<br>-                    | 20,250<br>1,662,550          |
| Leslie Oswin Struys Fraser & Neave Holdings Bhd - Ordinary shares   | 100,000                            | _                     | -                         | 100,000                      |
| Tan Ang Meng Fraser & Neave Holdings Bhd Ordinary shares Share options Asia Pacific Breweries Ltd Ordinary shares | 119,000<br>314,000<br>92,380       | 75,000<br>93,000<br>– | –<br>(75,000)<br>(75,000) | 194,000<br>332,000<br>17,380 |
| Huang Hong Peng<br>Fraser & Neave Limited<br>– Ordinary shares  | -                                  | 348,300               | -                         | 348,300                      |
| Asia Pacific Breweries Ltd - Ordinary shares - Share options  | 105,435<br>123,750                 | 123,750<br>–          | (229,185)<br>(123,750)    | -<br>-                       |

<sup>\*</sup> The shareholdings at 1 October 2005 included the subdivision of 1 share to 5 shares of Fraser & Neave Limited which took effect on 4 July 2006.

None of the other directors who held office at the end of the financial year had an interest in shares of the Company and its related corporations during the financial year.

#### **Other Statutory Information**

- (a) Before the income statements and balance sheets of the Group and of the Company were made out, the directors took reasonable steps:
  - (i) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of provision for doubtful debts and satisfied themselves that all known bad debts had been written off and that adequate provision had been made for doubtful debts; and
  - (ii) to ensure that any current assets which were unlikely to realise their value as shown in the accounting records in the ordinary course of business have been written down to an amount which they might be expected so to realise.

#### Other Statutory Information (Cont'd)

- (b) At the date of this report, the directors are not aware of any circumstances which would render:
  - (i) the amount written off for bad debts or the amount of the provision for doubtful debts inadequate to any substantial extent; and
  - (ii) the values attributed to the current assets in the financial statements of the Group and of the Company misleading.
- (c) At the date of this report, the directors are not aware of any circumstances which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.
- (d) At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.
- (e) As at the date of this report, there does not exist:
  - (i) any charge on the assets of the Group or of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or
  - (ii) any contingent liability of the Group or of the Company which has arisen since the end of the financial year.
- (f) In the opinion of the directors:
  - (i) no contingent liability or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Group or of the Company to meet their obligations when they fall due; and
  - (ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Group or of the Company for the financial year in which this report is made.

#### **Significant and Subsequent Events**

Significant and subsequent events are disclosed in Note 23 to the financial statements.

#### **Auditors**

The auditors, Ernst & Young, have expressed their willingness to continue in office.

Signed on behalf of the Board in accordance with a resolution of the directors.

#### Tengku Syed Badarudin Jamalullail

Tan Ang Meng

Kuala Lumpur, Malaysia 7 November 2006

## Statement by Directors

pursuant to Section 169(15) of the Companies Act, 1965

We, Tengku Syed Badarudin Jamalullail and Tan Ang Meng, being two of the directors of Fraser & Neave Holdings Bhd, do hereby state that, in the opinion of the directors, the financial statements set out on pages 72 to 103 are drawn up in accordance with applicable MASB Approved Accounting Standards in Malaysia and the provisions of the Companies Act,1965 so as to give a true and fair view of the financial position of the Group and of the Company as at 30 September 2006 and of the results and the cash flows of the Group and of the Company for the year then ended.

Signed on behalf of the Board in accordance with a resolution of the directors.

#### Tengku Syed Badarudin Jamalullail

Tan Ang Meng

Kuala Lumpur, Malaysia 7 November 2006

### Statutory Declaration

pursuant to Section 169(16) of the Companies Act, 1965

I, Tony Lee Cheow Fui, being the officer primarily responsible for the financial management of Fraser & Neave Holdings Bhd, do solemnly and sincerely declare that the accompanying financial statements set out on pages 72 to 103 are in my opinion correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

| Subscribed and solemnly declared by the  | ) |
|--|---|
| abovementioned Tony Lee Cheow Fui        | ) |
| at Kuala Lumpur in the Federal Territory | ) |
| on 7 November 2006                       | ) |

Tony Lee Cheow Fui

Before me,

Commissioner for Oaths

Barathan a/I Sinniah @ Chinniah (No. W202)

### Report of the Auditors

to the Members of Fraser & Neave Holdings Bhd

We have audited the accompanying financial statements set out on pages 72 to 103. These financial statements are the responsibility of the Company's directors.

It is our responsibility to form an independent opinion, based on our audit, on the financial statements and to report our opinion to you, as a body, in accordance with Section 174 of the Companies Act, 1965 and for no other purpose. We do not assume responsibility to any other person for the content of this report.

We conducted our audit in accordance with approved standards on auditing in Malaysia. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the directors, as well as evaluating the overall presentation of the financial statements. We believe that our audit provides a reasonable basis for our opinion.

#### In our opinion:

- (a) the financial statements are properly drawn up in accordance with the provisions of the Companies Act, 1965 and applicable MASB Approved Accounting Standards in Malaysia so as to give a true and fair view of:
  - (i) the financial position of the Group and of the Company as at 30 September 2006 and of the results and the cash flows of the Group and of the Company for the year then ended; and
  - (ii) the matters required by Section 169 of the Companies Act, 1965 to be dealt with in the financial statements; and
- (b) the accounting and other records and the registers required by the Act to be kept by the Company and by its subsidiaries of which we have acted as auditors have been properly kept in accordance with the provisions of the Act.

We have considered the financial statements and the auditors' reports thereon of subsidiaries of which we have not acted as auditors, as indicated in Note 26 to the financial statements, being financial statements that have been included in the consolidated financial statements.

We are satisfied that the financial statements of the subsidiaries that have been consolidated with the financial statements of the Company are in form and content appropriate and proper for the purposes of the preparation of the consolidated financial statements and we have received satisfactory information and explanations required by us for those purposes.

The auditors' reports on the financial statements of the subsidiaries were not subject to any qualification material to the consolidated financial statements and did not include any comment required to be made under Section 174(3) of the Act.

**Ernst & Young** 

AF: 0039 Chartered Accountants **Thomas Arundel Andrew Scott** No. 1060/03/08 (J/PH) Partner

Kuala Lumpur, Malaysia 7 November 2006

# Income Statements

for the year ended 30 September 2006

|                                   |      | Group       |             | Company  |          |
|-----------------------------------|------|-------------|-------------|----------|----------|
|                                   |      | 2006        | 2005        | 2006     | 2005     |
|                                   | Note | RM'000      | RM′000      | RM′000   | RM'000   |
| REVENUE                           |      |             |             |          |          |
| Sale of goods                     |      | 1,943,630   | 1,935,106   | _        | _        |
| Dividends                         |      | _           | _           | 147,497  | 148,187  |
| COST OF SALES                     |      | (1,410,195) | (1,410,835) | -        | -        |
| GROSS PROFIT                      |      | 533,435     | 524,271     | 147,497  | 148,187  |
| OPERATING EXPENSES                |      |             |             |          |          |
| Distribution expenses             |      | (186,775)   | (171,670)   | -        | _        |
| Marketing expenses                |      | (77,780)    | (80,022)    | -        | _        |
| Administration and other expenses |      | (75,139)    | (89,724)    | (450)    | (1,615)  |
|                                   |      | (339,694)   | (341,416)   | (450)    | (1,615)  |
| OPERATING PROFIT                  |      | 193,741     | 182,855     | 147,047  | 146,572  |
| Interest expense                  | 3    | (3,451)     | (4,369)     | (345)    | (908)    |
| Interest income                   | 3    | 3,896       | 5,265       | 3,875    | 5,592    |
| PROFIT BEFORE TAXATION            | 4    | 194,186     | 183,751     | 150,577  | 151,256  |
| Taxation                          | 5    | (40,604)    | (44,461)    | (28,446) | (42,743) |
| PROFIT AFTER TAXATION             |      | 153,582     | 139,290     | 122,131  | 108,513  |
| Minority interests                |      | (10,755)    | (7,340)     | _        | _        |
| NET PROFIT FOR THE YEAR           |      | 142,827     | 131,950     | 122,131  | 108,513  |
| Earnings per share (sen)          | 6    | 40.1        | 37.0        |          |          |

# Balance Sheets

as at 30 September 2006

|                                   |      | Group          |                | oup Compan     |                |
|-----------------------------------|------|----------------|----------------|----------------|----------------|
|                                   | Note | 2006<br>RM′000 | 2005<br>RM′000 | 2006<br>RM′000 | 2005<br>RM′000 |
| NON-CURRENT ASSETS                |      |                |                |                |                |
| Property, plant and equipment     | 8    | 727,766        | 730,828        | _              | _              |
| Investments in subsidiaries       | 9    | -              | _              | 530,033        | 530,033        |
|                                   |      | 727,766        | 730,828        | 530,033        | 530,033        |
| CURRENT ASSETS                    |      |                |                |                |                |
| Property development costs        | 10   | 67,496         | 36,334         | _              | _              |
| Inventories                       | 11   | 297,093        | 316,623        | _              | _              |
| Receivables                       | 12   | 404,894        | 411,209        | 297,675        | 266,331        |
| Cash and bank balances            | 13   | 242,202        | 202,491        | 31,369         | 33,611         |
|                                   |      | 1,011,685      | 966,657        | 329,044        | 299,942        |
| CURRENT LIABILITIES               |      |                |                |                |                |
| Payables                          | 14   | 381,871        | 360,128        | 35,530         | 6,398          |
| Borrowings                        | 15   | 18,766         | 33,721         | 2,226          | 9,193          |
| Provision for taxation            |      | 6,155          | 10,390         | 43             | _              |
|                                   |      | 406,792        | 404,239        | 37,799         | 15,591         |
| NET CURRENT ASSETS                |      | 604,893        | 562,418        | 291,245        | 284,351        |
|                                   |      | 1,332,659      | 1,293,246      | 821,278        | 814,384        |
| FINANCED BY:                      |      |                |                |                |                |
| Share capital                     | 16   | 356,493        | 356,493        | 356,493        | 356,493        |
| Reserves                          | 17   | 758,851        | 728,377        | 464,785        | 455,591        |
| Shareholders' equity              |      | 1,115,344      | 1,084,870      | 821,278        | 812,084        |
| Minority interests                |      | 122,902        | 107,351        | _              | _              |
|                                   |      | 1,238,246      | 1,192,221      | 821,278        | 812,084        |
| Borrowings                        | 15   | 16,940         | 23,261         | _              | 2,300          |
| Provision for retirement benefits | 18   | 35,295         | 35,798         | _              | _              |
| Deferred taxation                 | 19   | 42,178         | 41,966         | _              | -              |
| Non-current liabilities           |      | 94,413         | 101,025        | -              | 2,300          |
|                                   |      | 1,332,659      | 1,293,246      | 821,278        | 814,384        |

# Statements of Changes in Equity

for the year ended 30 September 2006

|                         | Share<br>Capital<br>RM′000 | Share<br>Premium<br>RM′000 | Capital<br>Reserve<br>RM′000 | Reserve on<br>Consolidation<br>RM'000 | Foreign<br>Exchange<br>Reserve<br>RM'000 | Retained<br>Profit<br>RM'000 | Total<br>RM′000 |
|-------------------------|----------------------------|----------------------------|------------------------------|---------------------------------------|--|------------------------------|-----------------|
| Group                   |                            |                            |                              |                                       |  |                              |                 |
| At 1 October 2004       | 356,493                    | 339,990                    | 18,027                       | 62,795                                | (121)                                    | 273,030                      | 1,050,214       |
| Net profit for the year | _                          | _                          | _                            | _                                     | _  | 131,950                      | 131,950         |
| Dividends (Note 7)      | _                          | _                          | _                            | _                                     | _  | (97,537)                     | (97,537)        |
| On translation of       |                            |                            |                              |                                       |  |                              |                 |
| foreign subsidiaries    | _                          | _                          | _                            | _                                     | 243                                      | _                            | 243             |
| At 30 September 2005    | 356,493                    | 339,990                    | 18,027                       | 62,795                                | 122                                      | 307,443                      | 1,084,870       |
| Net profit for the year | _                          | _                          | _                            | _                                     | _  | 142,827                      | 142,827         |
| Dividends (Note 7)      | _                          | _                          | _                            | _                                     | _  | (112,937)                    | (112,937)       |
| On translation of       |                            |                            |                              |                                       |  |                              |                 |
| foreign subsidiaries    | _                          | _                          | _                            | _                                     | 584                                      | _                            | 584             |
| At 30 September 2006    | 356,493                    | 339,990                    | 18,027                       | 62,795                                | 706                                      | 337,333                      | 1,115,344       |
| Company                 |                            |                            |                              |                                       |  |                              |                 |
| At 1 October 2004       | 356,493                    | 339,990                    | 15,897                       | _                                     | _  | 88,728                       | 801,108         |
| Net profit for the year | _                          | _                          | _                            | _                                     | _  | 108,513                      | 108,513         |
| Dividends (Note 7)      | _                          | -                          | -                            | _                                     | _  | (97,537)                     | (97,537)        |
| At 30 September 2005    | 356,493                    | 339,990                    | 15,897                       | _                                     | _  | 99,704                       | 812,084         |
| Net profit for the year | _                          | _                          | _                            | _                                     | _  | 122,131                      | 122,131         |
| Dividends (Note 7)      | _                          | _                          | _                            | _                                     | _  | (112,937)                    | (112,937)       |
| At 30 September 2006    | 356,493                    | 339,990                    | 15,897                       | _                                     | _  | 108,898                      | 821,278         |

# Cash Flow Statements

for the year ended 30 September 2006

|  | Gr             | Group          |                | Company        |  |
|--|----------------|----------------|----------------|----------------|--|
|  | 2006<br>RM′000 | 2005<br>RM′000 | 2006<br>RM′000 | 2005<br>RM′000 |  |
| CASH FLOW FROM OPERATING ACTIVITIES                                      |                |                |                |                |  |
| Operating profit   | 193,741        | 182,855        | 147,047        | 146,572        |  |
| Adjustments for:   | ·              | ·              | -              |                |  |
| Depreciation   | 86,342         | 90,436         | _              | _              |  |
| Impairment losses on property,   |                |                |                |                |  |
| plant and equipment  | 741            | 390            | -              | -              |  |
| Write-back of impairment loss  |                |                |                |                |  |
| on property, plant and equipment   | (1,844)        | (393)          | -              | -              |  |
| Loss on disposal of property, plant and equipment                        | 2,641          | 1,349          | -              | -              |  |
| Provision for retirement benefits  | 3,986          | 4,434          | -              | -              |  |
| Reserve on consolidation arising   |                |                |                |                |  |
| from acquisition of a subsidiary   | (5,500)        |                | -              | -              |  |
| Exchange differences   | 842            | (276)          |                |                |  |
| Operating profit before working capital changes Working capital changes: | 280,949        | 278,795        | 147,047        | 146,572        |  |
| Inventories  | 20,871         | (58,778)       | _              | _              |  |
| Receivables  | 7,311          | (44,313)       | (31,344)       | (113,083)      |  |
| Payables   | 37,174         | (27,101)       | 29,133         | 5,127          |  |
| Property development costs   | 388            | (17,439)       |                | -              |  |
| Cash generated from operations costs                                     | 346,693        | 131,164        | 144,836        | 38,616         |  |
| Income tax paid  | (52,530)       | (36,400)       | (28,403)       | (42,873)       |  |
| Payment of retirement benefits   | (4,489)        | (3,981)        | -              | -              |  |
| Net cash generated from/(used in) operating activities                   | 289,674        | 90,783         | 116,433        | (4,257)        |  |
| The cash generated from decaring detivities                              | 200,014        | 00,700         | 110,400        | (4,207)        |  |
| CASH FLOW FROM INVESTING ACTIVITIES                                      |                |                |                |                |  |
| Proceeds from disposal of property, plant and equipment                  | 1,620          | 1,890          | -              | -              |  |
| Acquisition of a subsidiary (Note 9)                                     | (15,229)       | (1,940)        | -              | (2,890)        |  |
| Additional investment in a subsidiary                                    |                | _              | -              | (100)          |  |
| Acquisition of property, plant and equipment                             | (105,986)      | (66,974)       | -              |                |  |
| Interest received  | 3,896          | 5,265          | 3,875          | 5,592          |  |
| Net cash (used in)/generated from investing activities                   | (115,699)      | (61,759)       | 3,875          | 2,602          |  |
| CASH FLOW FROM FINANCING ACTIVITIES                                      |                |                |                |                |  |
| Interest paid  | (3,451)        | (4,369)        | (345)          | (908)          |  |
| Net funds from minority shareholders                                     | 14,156         | 4,853          | -              | _              |  |
| Repayment of borrowings  | (21,276)       | (10,821)       | (9,268)        | (9,191)        |  |
| Payment of dividends (Note 7)  | (112,937)      | (97,537)       | (112,937)      | (97,537)       |  |
| Payment of dividends to minority shareholders                            | (10,756)       | (10,240)       | -              | _              |  |
| Net cash used in financing activities                                    | (134,264)      | (118,114)      | (122,550)      | (107,636)      |  |
| NET INCREASE/(DECREASE) IN CASH  |                |                |                |                |  |
| AND CASH EQUIVALENTS   | 39,711         | (89,090)       | (2,242)        | (109,291)      |  |
| CASH AND CASH EQUIVALENTS  | 39,711         | (69,090)       | (2,242)        | (109,291)      |  |
| AT BEGINNING OF YEAR   | 202,491        | 291,581        | 33,611         | 142,902        |  |
| CASH AND CASH EQUIVALENTS  |                |                |                |                |  |
| AT END OF YEAR (Note 13)   | 242,202        | 202,491        | 31,369         | 33,611         |  |

The accompanying notes form an integral part of the financial statements.

30 September 2006

#### 1. Corporate Information

The principal activity of the Company is investment holding and its subsidiaries are primarily engaged in the manufacture and sale of glass containers, soft drinks and dairy products, property development activities and provision of management services. There have been no significant changes in the nature of the principal activities during the financial year.

The Company is a public limited liability company, incorporated and domiciled in Malaysia, and is listed on the Main Board of Bursa Malaysia Securities Berhad.

The holding company of the Company is Fraser and Neave Limited, which is incorporated in Singapore.

The number of employees in the Group at the end of the financial year was 4,636 (2005: 4,582). The Company had no employee at the end of the financial year.

The financial statements are authorised for issue by the Board of Directors in accordance with a resolution of the Directors on 7 November 2006.

#### 2. Significant Accounting Policies

#### (a) Basis of Preparation

The financial statements of the Group and of the Company have been prepared under the historical cost convention, modified by the revaluation of certain property, plant and equipment and unless otherwise indicated below.

The financial statements comply with the provisions of the Companies Act, 1965 and applicable MASB Approved Accounting Standards in Malaysia.

#### (b) Basis of Consolidation

The consolidated financial statements include the financial statements of the Company and all its subsidiaries. Subsidiaries are those companies in which the Group has a long term equity interest and where it has power to exercise control over the financial and operating policies so as to obtain benefits therefrom.

Subsidiaries are consolidated using the acquisition method of accounting. Under this method, the results of the subsidiaries acquired or disposed of during the financial year are included in the consolidated income statement from their effective date of acquisition or up to their effective date of disposal, as appropriate. The assets and liabilities of a subsidiary are measured at their fair values at the date of acquisition and these values are reflected in the consolidated balance sheet. The difference between the cost of an acquisition and the fair value of the Group's share of the net assets of the acquired subsidiary at the date of acquisition is included in the consolidated balance sheet as goodwill or reserve on consolidation.

The gain or loss on disposal of a subsidiary company is the difference between net disposal proceeds and the Group's share of its net assets together with any unamortised balance of goodwill and exchange differences which were not previously recognised in the consolidated income statement.

Intragroup transactions, balances and resulting unrealised gains are eliminated on consolidation and the consolidated financial statements reflect external transactions only. Unrealised losses are eliminated on consolidation unless costs cannot be recovered.

Minority interest is measured at the minorities' share of the post acquisition fair values of the identifiable assets and liabilities of the acquiree.

30 September 2006

#### 2. Significant Accounting Policies (Cont'd)

#### (c) Goodwill

Goodwill is identified as any excess of the consideration paid over the fair value of the net assets acquired as at the date of acquisition. Where the consideration is lower than the fair value of the net assets acquired, the difference is recognised as reserve on consolidation. Goodwill is amortised over its estimated useful life of not more than 20 years using the straight line method. The Group had no goodwill at the end of the financial year.

The Group has applied the transitional provision allowed by FRS 3 – Business Combinations, by virtue of which the reserve on consolidation arises on 1 January 2006 and after is recognised immediately in the consolidated income statement.

#### (d) Investments in Subsidiaries

The Company's investments in subsidiaries are stated at cost less accumulated impairment losses. An assessment of the book value is performed when there is an indication that the investment has been impaired or the impairment losses recognised in prior years no longer exist.

#### (e) Property, Plant and Equipment and Depreciation

Property, plant and equipment are stated at cost or valuation less accumulated depreciation and impairment losses.

The cost of property, plant and equipment comprises purchase price and any directly attributable costs, including interest cost, capitalised in bringing the property, plant and equipment to working condition. Expenditure for additions, improvements and renewals are capitalised and expenditure for maintenance and repairs are charged to the income statement. When property, plant and equipment are sold or retired, their cost or valuation and accumulated depreciation are removed from the financial statements and any gain or loss resulting from their disposal is included in the income statement.

Where property, plant and equipment are revalued, any surplus on revaluation is credited to property, plant and equipment revaluation reserve. A decrease in net carrying value arising from revaluation of property, plant and equipment is charged to the income statement to the extent that it exceeds any surplus held in property, plant and equipment revaluation reserve relating to the previous revaluation of the same class of property, plant and equipment.

Depreciation is calculated on the straight line method to write off the cost or valuation of the property, plant and equipment over their estimated useful lives. No depreciation is provided for freehold land and capital work in progress. The annual depreciation rates used to write down the property, plant and equipment over their estimated useful lives are as follows:

Lease term (ranging from 12 to 99 years)

Buildings 2% to 5%
Plant and machinery 8% to 14%
Motor vehicles 10% to 20%

Postmix and vending machines 10%

Furniture, fittings and computer equipment 10% to 20%

30 September 2006

#### 2. Significant Accounting Policies (Cont'd)

#### (f) Property Development Costs

Property development costs are stated at cost which includes cost of land, construction, related overhead expenditure and financing charges incurred during the period of construction.

Developments are considered complete upon the issue of Temporary Certificate of Fitness. When completed, properties for sale are transferred to current assets as completed properties held for sale.

Profit on properties for sale is recognised based on the percentage of completion method. The percentage of completion is deemed to be the costs incurred to balance sheet date divided by total expected costs; costs exclude land and interest costs. The percentage of sales is deemed to be the units sold at balance sheet date divided by the total units offered for sale in the project. Profit is taken up on the basis of total expected profit on the project multiplied by the percentage of completion and the percentage of sales, less profit if any, taken up in previous financial periods. Total expected profit is assessed after including the cost of land and interest and after making due allowance for known potential cost over-runs and allowance for contingencies.

#### (g) Inventories

Inventories are valued at the lower of cost and net realisable value. Cost is determined on a weighted average basis. Cost of finished goods and work-in-progress includes raw materials, labour and an appropriate proportion of production overheads.

Moulds included in consumables are written off over a period of three years from the date they are issued for production.

Engineering inventories are valued at the lower of cost and net realisable value. Cost is determined on a weighted average cost basis.

Container inventories comprise both containers on hand and estimated to be in the market.

#### (h) Cash and Cash Equivalents

Cash and cash equivalents consist of cash on hand, balances and deposits with banks and highly liquid investments which have an insignificant risk of changes in value.

#### (i) Provisions for Liabilities

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

#### (j) Leases

Leases where the lessor effectively retains substantially all the risks and benefits of ownership of the leased item, are classified as operating leases. Operating lease payments are recognised as an expense in the income statement on a straight-line basis over the lease term.

#### 2. Significant Accounting Policies (Cont'd)

#### (k) Income Tax

The tax charge is based on the profit for the year, as adjusted for tax purposes, together with a charge or credit for deferred taxation. Deferred income tax is provided in full, using the liability method, on all temporary differences at the balance sheet date between the tax bases of assets and liabilities and their carrying amounts in the financial statements. The principal temporary differences arise from depreciation of property, plant and equipment, revaluations of certain non-current assets and provisions for pensions and other post retirement benefits and tax losses carried forward; and, in relation to acquisitions, on the difference between the fair values of the net assets acquired and their tax base.

Deferred tax assets are recognised for all deductible temporary differences to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences can be utilised. The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted at or subsequently enacted after the balance sheet date.

Deferred income tax is provided on all temporary differences arising on investments in subsidiary, except where the timing of the reversal of the temporary difference can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future.

#### (I) Employee Benefits

#### (i) Short term benefits

Wages, salaries, bonuses and social security contributions are recognised as an expense in the year in which the associated services are rendered by employees of the Group.

#### (ii) Defined contribution plans

As required by law, companies in Malaysia make contributions to the Employees Provident Fund ("EPF"). Some of the Group's foreign subsidiaries make contributions to their respective countries' statutory pension schemes. Such contributions are recognised as an expense in the income statement as incurred.

#### (iii) Retirement benefits

Provision for retirement and service benefits is made in accordance with the terms of agreements concluded by the Group companies with various categories of employee.

The cost of retirement benefits is determined by using accrued or projected benefit valuation methods as appropriate. Costs are charged to the income statement systematically relating to the receipt of the employees' services. Actuarial gains and losses are recognised as income or expense when the cumulative unrecognised actuarial gains or losses for each plan exceeds the greater of 10% of present value of the obligation and 10% of the fair value of plan assets. These gains or losses are recognised over the average remaining working lives of the employees participating in the plans.

#### (iv) Accrued annual leave

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for employee entitlements to annual leave as a result of services rendered by employees up to the balance sheet date.

30 September 2006

#### 2. Significant Accounting Policies (Cont'd)

#### (m) Revenue Recognition

#### Group

Revenue comprises the net invoiced value of the sales of soft drinks, glass containers and dairy products. Proceeds from property developed for sales are recognised based on percentage of completion and of sales, less any revenue taken up in the previous financial year. Sales revenue is recognised upon delivery of goods, net of discounts, allowances and applicable indirect taxes.

#### Company

Revenue comprises dividend from investments. Dividend revenue is recognised when it has been declared by subsidiary companies.

#### (n) Interest

Interest expense is recognised in the income statement on a time proportion basis taking into account the principal outstanding and rate applicable. All interest and related costs are expensed as part of interest expense.

Interest income is recognised in the income statement as it accrues.

#### (o) Foreign Currencies

Foreign currency transactions are recorded in Ringgit Malaysia at rates of exchange approximating those ruling at transaction dates. All other foreign currency monetary assets and liabilities are translated at the rates ruling at the balance sheet date. Exchange differences are dealt with in the income statement.

On consolidation of subsidiary companies, the assets and liabilities of foreign subsidiary companies are translated into Ringgit Malaysia at rates of exchange approximating those ruling at the balance sheet date, except for share capital and reserve which are at historical rate. Income statement items are translated into Ringgit Malaysia at average exchange rates ruling during the year. Exchange differences arising on those translations are taken to foreign exchange reserve.

The exchange rates used at the balance sheet date are as follows:

|                          | 2006 | 2005 |
|--------------------------|------|------|
|                          | RM   | RM   |
|                          |      |      |
| One United States Dollar | 3.68 | 3.77 |
| One Renminbi             | 0.46 | 0.47 |
| 100 Vietnam Dong         | 0.02 | 0.02 |
| One Singapore Dollar     | 2.32 | 2.23 |
| One New Zealand Dollar   | 2.41 | 2.60 |
| One Thailand Baht        | 0.10 | 0.09 |
| One Australia Dollar     | 2.76 | 2.86 |
| One Sterling Pound       | 6.91 | 6.63 |
| One Euro                 | 4.68 | 4.53 |
| One Brunei Dollar        | 2.32 | 2.22 |

#### (p) Impairment

The carrying amounts of the Group's assets, other than inventories and receivables, are reviewed by the directors at each balance sheet date to determine whether there is any indication of impairment. If such indication exists, the asset's recoverable amount is estimated. An impairment loss is recognised whenever the carrying amount of an asset exceeds its recoverable amount. The impairment loss is charged to the income statement unless it reverses a previous revaluation in which case it will be charged to equity.

#### 2. Significant Accounting Policies (Cont'd)

#### (g) Financial Instruments

Financial instruments are recognised in the balance sheet when the Group has become a party to the contractual provisions of the instrument.

Financial instruments are classified as liabilities or equity in accordance with the substance of the contractual arrangement. Interest, dividends and gains and losses relating to a financial instrument classified as a liability, are reported as expense or income. Distributions to holders of financial instruments classified as equity are charged directly to equity. Financial instruments are offset when the Group has a legally enforceable right to offset and intends to settle either on a net basis or to realise the asset and settle the liability simultaneously.

#### (i) Receivables

Receivables are stated at anticipated realisable value. Specific provisions are made for debts, which have been identified, as bad or doubtful.

#### (ii) Payables

Payables are carried at cost which is the fair value of the consideration to be paid in the future for goods and services received, whether or not billed to the Group.

#### (iii) Interest-bearing borrowings

Interest-bearing bank loans are recorded at the amount of proceeds received.

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are capitalised as part of the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. The amount of borrowing costs eligible for capitalisation is determined by applying to the Group's borrowings that are outstanding during the year, other than borrowings made specifically for the purpose of obtaining another qualifying asset. For borrowings made specifically for the purpose of obtaining a qualifying asset, the amount of borrowing costs eligible for capitalisation is the actual borrowing costs incurred on that borrowing during the period less any investment income on the temporary investment of that borrowing.

All other borrowing costs are recognised as an expense in the income statement in the period in which they are incurred.

#### (iv) Equity instruments

Ordinary shares are classified as equity. Dividends on ordinary shares are recognised in equity in the period in which they are declared.

The transaction costs of an equity transaction are accounted for as a deduction from equity, net of tax. Equity transaction costs comprise only those incremental external costs directly attributable to the equity transaction which would otherwise have been avoided.

#### (v) Foreign exchange contracts

The Group uses foreign exchange forward contracts to hedge risks associated primarily with foreign currency fluctuations. The underlying foreign currency assets or liabilities are translated at their respective hedged exchange rates and all exchange gains or losses are recognised as income or expense in the income statement in the same period as the exchange differences on the underlying hedged items. Exchange gains and losses arising on contracts entered into as hedges of anticipated future transactions are deferred until the date of such transactions, at which time they are included in the measurement of such transactions.

It is the Group's policy not to trade in derivative financial instruments. Details of foreign exchange forward contracts entered into by the Group are recorded as off-balance sheet items at their notional principal amounts.

### 3. Interest Expense and Interest Income

|   | Group          |                | Comp           | pany           |
|---|----------------|----------------|----------------|----------------|
|   | 2006<br>RM′000 | 2005<br>RM′000 | 2006<br>RM′000 | 2005<br>RM′000 |
| Interest expense                                  |                |                |                |                |
| Bank borrowings                                   | (2,864)        | (3,733)        | (345)          | (908)          |
| Others  | (587)          | (636)          | -              | _              |
|   | (3,451)        | (4,369)        | (345)          | (908)          |
| Interest income                                   |                |                |                |                |
| Bank deposits                                     | 3,493          | 5,001          | 822            | 2,409          |
| Subsidiaries                                      |                |                |                |                |
| - Premier Milk (Malaya) Sdn Berhad                | -              | _              | 2,262          | 2,637          |
| <ul> <li>Malaya Glass Products Sdn Bhd</li> </ul> | -              | _              | 791            | 546            |
| Others  | 403            | 264            | _              | _              |
|   | 3,896          | 5,265          | 3,875          | 5,592          |

#### 4. Profit Before Taxation

|     |                                    | Gr             | Group          |                | pany           |
|-----|------------------------------------|----------------|----------------|----------------|----------------|
|     |                                    | 2006<br>RM′000 | 2005<br>RM′000 | 2006<br>RM′000 | 2005<br>RM′000 |
| (a) | This is arrived at after charging: |                |                |                |                |
|     | Depreciation of property, plant    |                |                |                |                |
|     | and equipment                      | 86,342         | 90,436         | _              | _              |
|     | Impairment loss on property,       |                |                |                |                |
|     | plant and equipment                | 741            | 390            | _              | _              |
|     | Loss on disposal of property,      |                |                |                |                |
|     | plant and equipment                | 2,641          | 1,349          | _              | _              |
|     | Provision for doubtful debts       | 4,996          | 6,094          | _              | _              |
|     | Bad debts written off              | 1,041          | 577            | _              | _              |
|     | Provision for retirement benefits  | 3,986          | 4,434          | _              | _              |
|     | Rental expense of premises         | 14,738         | 15,795         | _              | _              |
|     | Rental expense of equipment        | 3,759          | 2,943          | _              | _              |
|     | Royalties                          | 22,629         | 22,836         | _              | _              |
|     | Auditors' remuneration             |                |                |                |                |
|     | <ul><li>statutory audit</li></ul>  | 639            | 589            | 33             | 28             |
|     | <ul><li>Other services</li></ul>   | 65             | 50             | _              | _              |
|     | Provision for obsolete inventories | 4,650          | 3,877          | _              | _              |
|     | Inventories write-off              | 11,912         | 10,317         | _              | _              |
|     | Management fee to Fraser &         |                |                |                |                |
|     | Neave (Malaya) Sdn Bhd             | -              | _              | 300            | 300            |
|     | Retrenchment costs                 | 3,400          | _              | _              | _              |
|     | Staff costs (excluding directors)  |                |                |                |                |
|     | <ul><li>Salary</li></ul>           | 176,308        | 177,717        | _              | _              |
|     | - EPF                              | 18,294         | 17,662         | _              | _              |

#### 4. Profit Before Taxation (Cont'd)

|  | Group          |                | Com            | ipany          |
|--|----------------|----------------|----------------|----------------|
|  | 2006<br>RM′000 | 2005<br>RM′000 | 2006<br>RM′000 | 2005<br>RM′000 |
| and crediting:                           |                |                |                |                |
| Dividend income from subsidiaries        | -              | _              | 148,100        | 148,187        |
| Provision for doubtful debts write-back  | 1,251          | 2,256          | -              | _              |
| Provision for obsolete stocks write-back | 1,904          | 1,698          | -              | _              |
| Reserve on consolidation arising         |                |                |                |                |
| from acquisition of a subsidiary         | 5,500          | _              | -              | _              |
| Write-back of impairment loss            |                |                |                |                |
| on property, plant and equipment         | 1,844          | 393            | -              | _              |
| Rental income of premises                | 500            | 349            | -              | _              |
| Rental income of equipment               | 48             | 13             | _              | _              |

#### (b) Directors remuneration

The aggregate remuneration of the directors of the Company is as follows:

|                                      | Group          |                | Company        |                |
|--------------------------------------|----------------|----------------|----------------|----------------|
|                                      | 2006<br>RM′000 | 2005<br>RM′000 | 2006<br>RM′000 | 2005<br>RM′000 |
| Executive Director                   |                |                |                |                |
| - Fees                               | 18             | 18             | -              | _              |
| <ul> <li>Salary and bonus</li> </ul> | 1,281          | 1,182          | _              | _              |
| - EPF                                | 244            | 225            | _              | _              |
| <ul> <li>Benefits in kind</li> </ul> | 32             | 28             | _              | _              |
| Non-Executive Directors              |                |                |                |                |
| - Fees                               | 696            | 610            | 565            | 543            |
| <ul> <li>Benefits in kind</li> </ul> | 32             | 32             | -              | _              |

The number of directors of the Company whose total remuneration fell within the following ranges:

|                            | 2006                  |                                | 2                     | 2005                           |  |
|----------------------------|-----------------------|--------------------------------|-----------------------|--------------------------------|--|
| Range of Remuneration (RM) | Executive<br>Director | Non-<br>Executive<br>Directors | Executive<br>Director | Non-<br>Executive<br>Directors |  |
| 1 – 50,000                 | -                     | 3                              | _                     | 4                              |  |
| 50,001 - 100,000           | -                     | 7                              | _                     | 4                              |  |
| 100,001 – 150,000          | -                     | 1                              | _                     | 2                              |  |
| 1,450,000 – 1,500,000      | -                     | -                              | 1                     | _                              |  |
| 1,550,001 – 1,600,000      | 1                     | _                              | _                     | _                              |  |

30 September 2006

#### 5. Taxation

|   | Group          |                | Company        |                |
|---|----------------|----------------|----------------|----------------|
|   | 2006<br>RM′000 | 2005<br>RM′000 | 2006<br>RM′000 | 2005<br>RM′000 |
| Tax expense for the year:                         |                |                |                |                |
| Current taxation                                  |                |                |                |                |
| <ul> <li>Malaysian income tax</li> </ul>          | 42,515         | 37,220         | 28,446         | 42,743         |
| <ul><li>Foreign tax</li></ul>                     | 1,844          | 1,622          | _              | _              |
| <ul> <li>Over Provision in prior years</li> </ul> | (4,311)        | (545)          | _              | _              |
|   | 40,048         | 38,297         | 28,446         | 42,743         |
| Deferred tax:                                     |                |                |                |                |
| Relating to reversal and origination              |                |                |                |                |
| of temporary differences                          | 556            | 6,164          | _              | _              |
|   | 40,604         | 44,461         | 28,446         | 42,743         |

Domestic income tax is calculated at the Malaysian statutory tax rate of 28% (2005: 28%) of the estimated assessable profit for the year. Taxation for other jurisdictions is calculated at the rates prevailing in the respective jurisdictions.

Reconciliations of income tax expense applicable to profit before taxation at the statutory income tax rate to income tax expense at the effective income tax rate of the Group and of the Company are as follows:

|  | Group          |                | Com            | pany           |
|--|----------------|----------------|----------------|----------------|
|  | 2006<br>RM′000 | 2005<br>RM′000 | 2006<br>RM′000 | 2005<br>RM′000 |
| Profit before taxation                               | 194,186        | 183,751        | 150,577        | 151,256        |
| Taxation at Malaysian statutory tax rate of 28%      | 54,372         | 51,450         | 42,162         | 42,352         |
| Different tax rates in other countries               | (1,305)        | (1,314)        | _              | _              |
| Effect of income subject to tax at 20%               | (40)           | (40)           | -              | _              |
| Income not subject to tax (tax incentives/exemption) | (9,351)        | (7,511)        | (13,776)       | _              |
| Expenses not deductible for tax purposes             | 2,282          | 1,565          | 60             | 391            |
| Over provision in prior years                        | (5,354)        | (545)          | -              | _              |
| Others   | -              | 856            | _              | _              |
| Tax expense for the year                             | 40,604         | 44,461         | 28,446         | 42,743         |

Reinvestment allowances of RM18,164,000 (2005: RM23,340,000) are available for offset against future taxable profit of the subsidiaries in which those items arose.

#### 6. Earnings Per Share

Earnings per share is calculated by dividing the consolidated net profit for the year of RM143 million (2005: RM132 million) by 356 million (2005: 356 million) of ordinary shares of the Company in issue during the year.

#### 7. Dividends

|  | Group and Company |         |
|--|-------------------|---------|
|  | Net per           |         |
|  | share             | Amount  |
|  | sen               | RM′000  |
| 2006   |                   |         |
| Final dividend in respect of previous financial year | 20.1              | 71,869  |
| Interim dividend                                     | 11.5              | 41,068  |
|  |                   | 112,937 |
| 2005   |                   |         |
| Final dividend in respect of previous financial year | 17.0              | 61,602  |
| Interim dividend                                     | 10.0              | 35,935  |
|  |                   | 97,537  |

### 8. Property, Plant and Equipment

|                                      | Freehold | Leasehold |           | Plant &   |           |           |
|--------------------------------------|----------|-----------|-----------|-----------|-----------|-----------|
|                                      | land     | land      | Buildings | machinery | Others    | Total     |
| Group                                | RM'000   | RM'000    | RM'000    | RM'000    | RM'000    | RM'000    |
| Net Book Value                       |          |           |           |           |           |           |
| At 1 October 2005                    | 128,107  | 46,108    | 125,590   | 293,766   | 137,257   | 730,828   |
| Additions                            | 9,709    | 7,649     | 2,200     | 9,820     | 76,608    | 105,986   |
| Acquisition of a subsidiary (Note 9) | 4,379    | 5,329     | 2,778     | 4,822     | 3,802     | 21,110    |
| Disposals/write offs                 | _        | _         | _         | (1,907)   | (2,354)   | (4,261)   |
| Transfers                            | (33,539) | _         | (3,549)   | _         | _         | (37,088)  |
| Reclassification                     | (679)    | _         | 11,518    | 11,610    | (26,256)  | (3,807)   |
| Depreciation                         | _        | (1,589)   | (4,047)   | (54,503)  | (26,203)  | (86,342)  |
| Impairment losses                    | _        | _         | _         | (125)     | (616)     | (741)     |
| Write-back of impairment loss        | _        | _         | _         | 962       | 882       | 1,844     |
| Currency realignment                 | 302      | (18)      | (221)     | (805)     | 979       | 237       |
| At 30 September 2006                 | 108,279  | 57,479    | 134,269   | 263,640   | 164,099   | 727,766   |
| At 30 September 2006                 |          |           |           |           |           |           |
| Cost                                 | 105,731  | 74,675    | 177,203   | 772,960   | 353,870   | 1,484,439 |
| Valuation – 1983                     | 2,548    | 74,075    | 1,7,203   | 772,300   | 333,870   | 3,898     |
| Accumulated depreciation             |          | (17,196)  | (44,284)  | (509,320) | (189,771) | (760,571) |
| Net book value                       | 108,279  | 57,479    | 134,269   | 263,640   | 164,099   | 727,766   |
| A. 00 0                              |          |           |           |           |           |           |
| At 30 September 2005                 |          |           |           |           |           |           |
| Cost                                 | 125,559  | 61,867    | 164,765   | 760,435   | 317,634   | 1,430,260 |
| Valuation – 1983                     | 2,548    | _         | 1,350     | _         | _         | 3,898     |
| Accumulated depreciation             | _        | (15,759)  | (40,525)  | (466,669) | (180,377) | (703,330) |
| Net book value                       | 128,107  | 46,108    | 125,590   | 293,766   | 137,257   | 730,828   |

30 September 2006

#### 8. Property, Plant and Equipment (Cont'd)

Certain freehold land and buildings of the Group are stated at directors' valuation and are based on a professional valuer's opinion of the open market value of the properties. In accordance with the transitional provision allowed by FRS116 2004 – Property, Plant and Equipment by virtue of which a reporting enterprise is allowed to retain revalued amounts on the basis of their previous revaluations, and they continue to be stated at their existing carrying amounts less depreciation.

Others comprise platforms, postmix and vending machines, motor vehicles, furniture, fittings and computer equipment.

The net book value of property, plant and equipment pledged to financial institutions as security for the term loans, as referred to Note 15 to the financial statements, is as follows:

|                            | Group          |  |
|----------------------------|----------------|--|
| 2006<br>RM'000             | 2005<br>RM′000 |  |
| Plant and machinery 66,244 | 103,405        |  |

The net book value of buildings stated at valuation had they been stated at cost less depreciation, in respect of the Group, is as follows:

|                | Group          |
|----------------|----------------|
| 2006<br>RM'000 | 2005<br>RM′000 |
| Buildings 625  | 637            |

#### 9. Investments in Subsidiaries

| Со                              | Company        |  |
|---------------------------------|----------------|--|
| 2006<br>RM′000                  | 2005<br>RM′000 |  |
| Unquoted shares at cost 530,033 | 530,033        |  |

The details of the subsidiaries are set out in Note 26 to the financial statements.

#### Acquisition of a Subsidiary

On 12 April 2006, the Group acquired 95% equity interest in Borneo Springs Sdn Bhd (formerly known as Sime Oleander Sdn Bhd), a company incorporated in Malaysia, for a total cash consideration of RM16,108,000.

The acquisition had the following effect on the Group's financial results for the year:

|                         | 2006   |
|-------------------------|--------|
|                         | RM′000 |
| Revenue                 | 6,814  |
| Profit from operations  | 538    |
| Net profit for the year | 116    |

30 September 2006

#### 9. Investments in Subsidiaries (Cont'd)

The acquisition had the following effect on the financial position of the Group as at the end of the year:

|                               | 2006    |
|-------------------------------|---------|
|                               | RM'000  |
|                               |         |
| Property, plant and equipment | 20,656  |
| Inventories                   | 1,054   |
| Trade and other receivables   | 4,048   |
| Cash and bank balances        | 2,082   |
| Trade and other payables      | (3,928) |
| Provision for taxation        | (422)   |
| Deferred taxation             | (660)   |
| Minority interests            | (1,150) |
| Group's share of net assets   | 21,680  |

The fair values of the assets acquired and liabilities assumed from the acquisition of the subsidiary were as follows:

|   | RM′000  |
|---|---------|
| Property, plant and equipment                 | 21,110  |
| Inventories                                   | 1,341   |
| Trade and other receivables                   | 3,692   |
| Cash and bank balances                        | 879     |
| Trade and other payables                      | (3,421) |
| Short term borrowings                         | (196)   |
| Deferred taxation                             | (660)   |
| Fair value of total net assets                | 22,745  |
| Less: Minority interests                      | (1,137) |
| Group's share of net assets                   | 21,608  |
| Reserve on consolidation                      | (5,500) |
| Cost of acquisition                           | 16,108  |
| Cash outflow arising on acquisition:          |         |
| Purchase consideration satisfied by cash      | 16,108  |
| Cash and bank balances of subsidiary acquired | (879)   |
| Net cash outflow of the Group                 | 15,229  |

30 September 2006

### 10. Property Development Costs

|  | Group     |          |  |
|--|-----------|----------|--|
|  | 2006      | 2005     |  |
|  | RM′000    | RM'000   |  |
| Property development costs at 1 October:   |           |          |  |
| Freehold land                              | 55,054    | 36,824   |  |
| Development costs                          | 54,044    | 15,157   |  |
|  | 109,098   | 51,981   |  |
| Cost incurred during the year:             |           |          |  |
| Freehold land (Note 8)                     | 37,088    | 18,230   |  |
| Development costs                          | 46,336    | 38,887   |  |
|  | 83,424    | 57,117   |  |
| Cost recognised in income statement:       |           |          |  |
| At 1 October                               | (72,764)  | (11,195) |  |
| Recognised during the year                 | (52,262)  | (61,569) |  |
| At 30 September                            | (125,026) | (72,764) |  |
| Property development costs at 30 September | 67,496    | 36,334   |  |

#### 11. Inventories

|                                   | Group   |         |  |
|-----------------------------------|---------|---------|--|
|                                   | 2006    |         |  |
|                                   | RM′000  | RM'000  |  |
| At cost                           |         |         |  |
| Manufactured inventories          | 141,081 | 141,911 |  |
| Raw materials                     | 67,052  | 90,112  |  |
| Packaging materials               | 27,114  | 26,540  |  |
| Engineering and other inventories | 60,801  | 55,958  |  |
|                                   | 296,048 | 314,521 |  |
| At net realisable value           |         |         |  |
| Containers                        | 1,045   | 2,102   |  |
|                                   | 297,093 | 316,623 |  |

#### 12. Receivables

|                                      | Group          |                | Company        |                |
|--------------------------------------|----------------|----------------|----------------|----------------|
|                                      | 2006<br>RM′000 | 2005<br>RM′000 | 2006<br>RM′000 | 2005<br>RM′000 |
| Trade receivables                    | 336,778        | 352,204        | -              | _              |
| Provision for doubtful debts         | (8,659)        | (8,939)        | -              | _              |
|                                      | 328,119        | 343,265        | _              | _              |
| Other receivables                    |                |                |                |                |
| <ul><li>Prepayments</li></ul>        | 2,418          | 3,786          | -              | _              |
| - Deposits                           | 4,256          | 4,249          | 5              | _              |
| <ul> <li>Tax recoverable</li> </ul>  | 14,090         | 5,812          | -              | _              |
| - Others                             | 21,082         | 35,611         | 183            | 603            |
|                                      | 41,846         | 49,458         | 188            | 603            |
| Dividend receivable                  | -              | _              | 120,255        | 70,551         |
| Subsidiaries                         | -              | _              | 177,232        | 195,177        |
| Related companies                    | 34,929         | 18,486         | _              | _              |
|                                      | 404,894        | 411,209        | 297,675        | 266,331        |
| The currency profile is as follows:  |                |                |                |                |
| - Ringgit Malaysia                   | 321,016        | 347,341        | 297,675        | 266,331        |
| - US Dollar                          | 42,927         | 36,514         | _              | _              |
| - Renminbi                           | 21,831         | 23,391         | _              | _              |
| <ul><li>Vietnam Dong</li></ul>       | 9,406          | _              | _              | _              |
| <ul> <li>Singapore Dollar</li> </ul> | 6,028          | 2,003          | -              | _              |
| - Others                             | 3,686          | 1,960          | _              | _              |
|                                      | 404,894        | 411,209        | 297,675        | 266,331        |

The amounts due from subsidiaries are unsecured, have no fixed terms of repayment and are non-interest bearing, except for amounts of RM51.3 million (2005: RM86.5 million) which bear interest at 4% to 4.1% (2005: 2.9% to 3.33%) per annum.

The amounts due from related companies are trade in nature and non-interest bearing.

The Group has no significant concentration of credit risk that may arise from exposures to a single receivable or to groups of receivables. The Group's normal trade credit terms for trade receivables are 30 to 90 days. Other credit terms are assessed and approved on a case-by-case basis.

#### 13. Cash and Cash Equivalents

|  | Group          |                | Company        |                |
|--|----------------|----------------|----------------|----------------|
|  | 2006<br>RM′000 | 2005<br>RM′000 | 2006<br>RM′000 | 2005<br>RM′000 |
| Fixed deposits with:                       |                |                |                |                |
| <ul> <li>Local licensed banks</li> </ul>   | 99,287         | 121,107        | 30,825         | 27,640         |
| <ul> <li>Foreign licensed banks</li> </ul> | 22,987         | _              | _              | _              |
|  | 122,274        | 121,107        | 30,825         | 27,640         |
| Cash and bank balances                     | 119,928        | 81,384         | 544            | 5,971          |
|  | 242,202        | 202,491        | 31,369         | 33,611         |
| The currency profile is as follows:        |                |                |                |                |
| <ul> <li>Ringgit Malaysia</li> </ul>       | 197,158        | 184,733        | 31,369         | 33,611         |
| - US Dollar                                | 1,671          | 1,081          | _              | _              |
| - Renminbi                                 | 11,680         | 2,927          | -              | _              |
| – Thai Baht                                | 28,440         | 13,750         | _              | _              |
| - Others                                   | 3,253          | _              | -              | _              |
|  | 242,202        | 202,491        | 31,369         | 33,611         |

The weighted average interest rates during the financial year and the average maturities of deposits at 30 September 2006 were as follows:

|                        | Weighted Average<br>% |    |
|------------------------|-----------------------|----|
| Local licensed banks   | 3.1                   | 30 |
| Foreign licensed banks | 3.0                   | 30 |

#### 14. Payables

|  | Group          |                | Company        |                |
|--|----------------|----------------|----------------|----------------|
|  | 2006<br>RM′000 | 2005<br>RM′000 | 2006<br>RM′000 | 2005<br>RM′000 |
| Trade payables   | 135,906        | 131,462        | -              | -              |
| Progress billings in respect of property development costs | 9,535          | 15,073         | -              | _              |
|  | 145,441        | 146,535        | _              | _              |
| Other payables   |                |                |                |                |
| <ul> <li>Accrued expenses</li> </ul>                       | 47,855         | 44,704         | 423            | 123            |
| <ul><li>Deposits</li></ul>                                 | 16,297         | 6,438          | _              | _              |
| <ul><li>Sales tax</li></ul>                                | 8,743          | 8,226          | _              | _              |
| <ul><li>Staff costs</li></ul>                              | 19,887         | 25,061         | _              | _              |
| - Others   | 122,429        | 114,984        | 34             | 807            |
|  | 215,211        | 199,413        | 457            | 930            |

#### 14. Payables (Cont'd)

|                                     | Group          |                | Company        |                |
|-------------------------------------|----------------|----------------|----------------|----------------|
|                                     | 2006<br>RM′000 | 2005<br>RM′000 | 2006<br>RM′000 | 2005<br>RM′000 |
| Subsidiaries                        | -              | _              | 35,073         | 5,357          |
| Related companies                   | 21,204         | 13,805         | -              | 111            |
| Holding company                     | 15             | 375            | _              | _              |
|                                     | 381,871        | 360,128        | 35,530         | 6,398          |
| The currency profile is as follows: |                |                |                |                |
| - Ringgit Malaysia                  | 291,009        | 311,330        | 35,530         | 6,398          |
| - US Dollar                         | 55,548         | 27,486         | -              | _              |
| - Renminbi                          | 11,973         | 13,173         | _              | _              |
| - Thai Baht                         | 13,975         | _              | -              | _              |
| - Others                            | 9,366          | 8,139          | _              | _              |
|                                     | 381,871        | 360,128        | 35,530         | 6,398          |

The amounts due to related companies are trade in nature and non-interest bearing. The normal trade credit terms granted to the Group for trade payables are 30 to 90 days.

#### 15. Borrowings

|              |           | Group  |        | Com    | pany   |
|--------------|-----------|--------|--------|--------|--------|
|              |           | 2006   | 2005   | 2006   | 2005   |
|              | Currency  | RM'000 | RM′000 | RM'000 | RM'000 |
| Current      |           |        |        |        |        |
| Bank advance | Renminbi  | _      | 3,875  | _      | _      |
| Bank advance | US Dollar | -      | 2,394  | -      | _      |
| Term Ioan    | Renminbi  | 16,540 | 18,259 | -      | -      |
| Term Loan    | US Dollar | 2,226  | 9,193  | 2,226  | 9,193  |
|              |           | 18,766 | 33,721 | 2,226  | 9,193  |
| Non-current  |           |        |        |        |        |
| Term Ioan    | US Dollar | _      | 2,300  | _      | 2,300  |
| Term Ioan    | Renminbi  | 16,940 | 20,961 | -      | _      |
|              |           | 16,940 | 23,261 | -      | 2,300  |
|              |           | 35,706 | 56,982 | 2,226  | 11,493 |

The bank advance consists of bankers' acceptances and bore interest at 5.04% per annum. The term loans bear interest at 5.8% to 7.2% (2005: 5.0% to 6.7%) per annum. The term loans are unsecured, except for an amount of RM33.5 million (2005: RM43.1 million) which is secured over plant and machinery of the subsidiary company as disclosed in Note 8 to the financial statements.

The US Dollar term loan of RM2.2 million was fully settled subsequent to financial year end.

30 September 2006

#### 15. Borrowings (Cont'd)

The borrowings are repayable over the following periods:

|   | Group  |        | Company |        |
|---|--------|--------|---------|--------|
|   | 2006   | 2005   | 2006    | 2005   |
|   | RM′000 | RM'000 | RM'000  | RM'000 |
| Term loans                              |        |        |         |        |
| Within one year                         | 18,766 | 27,452 | 2,226   | 9,193  |
| More than 1 year and less than 2 years  | 16,940 | 2,300  | _       | 2,300  |
| More than 2 years and less than 5 years | _      | 20,961 | _       | _      |
|   | 35,706 | 50,713 | 2,226   | 11,493 |
| Bank advance                            |        |        |         |        |
| Within one year                         | -      | 6,269  | _       |        |

#### 16. Share Capital

|   | Group and Company |         |
|---|-------------------|---------|
|   | RM'000 RI         |         |
| Authorised:                             |                   |         |
| 500,000,000 ordinary shares of RM1 each | 500,000           | 500,000 |
| Issued and fully paid:                  |                   |         |
| 356,493,101 ordinary shares of RM1 each | 356,493           | 356,493 |

#### 17. Reserve

|                          | Group          |                | Company        |                |
|--------------------------|----------------|----------------|----------------|----------------|
|                          | 2006<br>RM′000 | 2005<br>RM′000 | 2006<br>RM′000 | 2005<br>RM′000 |
| Non-distributable:       |                |                |                |                |
| Share premium            | 339,990        | 339,990        | 339,990        | 339,990        |
| Capital reserve          | 2,130          | 2,130          | _              | _              |
| Reserve on consolidation | 62,795         | 62,795         | _              | _              |
| Foreign exchange reserve | 706            | 122            | _              | _              |
|                          | 405,621        | 405,037        | 339,990        | 339,990        |
| Distributable:           |                |                |                |                |
| Capital reserve (Note a) | 15,897         | 15,897         | 15,897         | 15,897         |
| Retained profit (Note b) | 337,333        | 307,443        | 108,898        | 99,704         |
|                          | 353,230        | 323,340        | 124,795        | 115,601        |
| Total reserves           | 758,851        | 728,377        | 464,785        | 455,591        |

#### 17. Reserve (Cont'd)

- (a) This amount represents the proceeds from the issue of New Warrants 2001 in the Company to warrant holders upon replacement of Warrants 2001 with New Warrants 2001.
- (b) The Company has sufficient tax exempt income and Section 108 tax credit under the Income Tax Act 1967 to frank the payment of dividend out of its entire retained profit as at 30 September 2006.

#### 18. Provision for Retirement Benefits

Certain companies within the Group provide retirement benefits in accordance with agreements for their eligible employees. The provisions are assessed in accordance with the advice of independent qualified actuaries using the Project Unit Credit Method. The schemes do not hold any physical assets but instead the Group makes provision to cover the estimated retirement benefits liabilities.

|   | Group          |                |
|---|----------------|----------------|
|   | 2006<br>RM′000 | 2005<br>RM′000 |
| Present value of unfunded defined benefit obligations               | 36,758         | 39,846         |
| Unrecognised actuarial losses                                       | (1,463)        | (916)          |
| Unrecognised transition amount                                      | -              | (3,132)        |
| Net liability   | 35,295         | 35,798         |
| The amounts recognised in the income statement are as follows:      |                |                |
| Current service cost  | 1,338          | 1,361          |
| Interest cost   | 2,068          | 1,973          |
| Net actuarial losses  | 145            | 719            |
| Transition obligation recognised                                    | 435            | 381            |
| Total   | 3,986          | 4,434          |
| Movements in the net liability in the current year were as follows: |                |                |
| At 1 October  | 35,798         | 35,345         |
| Recognised in income statement                                      | 3,986          | 4,434          |
| Contribution paid   | (4,489)        | (3,981)        |
| At 30 September   | 35,295         | 35,798         |
| Principal actuarial assumptions used:                               |                |                |
| · p· · · · · · · · · · · · · · · · · ·                              | 2006           | 2005           |
|   | %              | %              |
| Discount rate   | 7              | 7              |
| Rate of increase in salaries  | 5              | 5              |

Based on the latest available actuarial valuation carried out in 2006, the provision for retirement and service benefits is considered sufficient to meet the actuarially determined value of vested benefits.

30 September 2006

#### 19. Deferred Taxation

Deferred taxation is provided on temporary differences between the tax bases and carrying amounts of assets and liabilities at the balance sheet date.

|   | Group                        |                                |  |
|---|------------------------------|--------------------------------|--|
|   | 2006<br>RM′000               | 2005<br>RM′000                 |  |
| At 1 October  | 41,966                       | 35,802                         |  |
| Acquisition of a subsidiary (Note 9)  | 660                          | _                              |  |
| Recognised in income statement:   |                              |                                |  |
| <ul> <li>property, plant and equipment</li> </ul>   | (3,839)                      | 1,440                          |  |
| <ul> <li>tax losses and unabsorbed capital allowances</li> </ul>  | 2,832                        | 5,576                          |  |
| <ul><li>provisions</li></ul>  | 3,463                        | (871)                          |  |
| <ul> <li>tax effect on revaluation surplus</li> </ul>   | (2,904)                      | 19                             |  |
| At 30 September   | 42,178                       | 41,966                         |  |
| Deferred tax assets  - Tax losses  - Provisions  - Unabsorbed capital allowances                              | (172)<br>(14,714)<br>(1,734) | (1,321)<br>(18,177)<br>(3,417) |  |
|   | (16,620)                     | (22,915)                       |  |
| Deferred tax liabilities Subject to income tax: - Property, plant and equipment Subject to capital gains tax: | 55,844                       | 59,683                         |  |
| <ul><li>Revaluation surplus</li></ul>   | 2,954                        | 5,198                          |  |
|   | 58,798                       | 64,881                         |  |
|   | 42,178                       | 41,966                         |  |

### 20. Capital Commitments

|  | Group          |                |  |
|--|----------------|----------------|--|
|  | 2006<br>RM′000 | 2005<br>RM′000 |  |
| Amount approved and contracted for     | 95,631         | 18,855         |  |
| Amount approved but not contracted for | 42,704         | 43,160         |  |
|  | 138,335        | 62,015         |  |

#### 21. Lease Commitments

The balance of the non-cancellable operating lease rentals payable under rental agreements are as follows:

|  | Group          |                |
|--|----------------|----------------|
|  | 2006<br>RM′000 | 2005<br>RM′000 |
| Within one year                        | 1,336          | 478            |
| More than 1 year and less than 2 years | 2,541          | 140            |
|  | 3,877          | 618            |

#### 22. Significant Related Party Transactions

At the Annual General Meeting held 19 January 2006, the Company obtained a Shareholders' Mandate to allow the Group to enter into recurrent related party transactions of revenue of trading in nature with the below companies.

| Company   | Transacting party                        | Nature of transaction                                   | Interested party | 2006<br>RM′000 | 2005<br>RM′000 |
|---|--|---|------------------|----------------|----------------|
| F&N Coca-Cola (Malaysia)<br>Sdn Bhd<br>F&N Dairies (Malaysia) Sdn Bhd   | F&N (S) Pte<br>Ltd                       | Royalties   | F&N Limited      | 20,547         | 20,505         |
| F&N Dairies (Malaysia) Sdn Bhd  | F&N Limited                              | Royalties   | F&N Limited      | 1,475          | 1,460          |
| F&N Foods Sdn Bhd<br>F&N Dairies (Malaysia) Sdn Bhd<br>Premier Milk (Malaya) Sdn Berhad<br>F&N Coca-Cola (Malaysia) Sdn Bhd | F&N (S) Pte<br>Ltd                       | Corporate<br>Charges                                    | F&N Limited      | 2,072          | 1,763          |
| F&N Foods Sdn Bhd<br>Premier Milk (Malaya) Sdn Berhad   | F&N Foods<br>Pte Ltd                     | Sale of finished goods                                  | F&N Limited      | 89,960         | 73,973         |
| F&N Dairies (Malaysia) Sdn Bhd<br>Premier Milk (Malaya) Sdn Berhad<br>F&N Foods Sdn Bhd<br>F&NCC Beverages Sdn Bhd          | F&N Foods<br>Pte Ltd                     | Purchase of finished goods                              | F&N Limited      | 1,137          | 2,322          |
| F&NCC Beverages Sdn Bhd<br>Premier Milk (Malaya) Sdn Berhad<br>F&N Foods Sdn Bhd<br>F&N Coca-Cola (Malaysia)<br>Sdn Bhd     | Interflavine<br>Pte Ltd                  | Purchase of ingredients concentrates and finished goods | F&N Limited      | 104,436        | 104,307        |
| F&N Dairies (Malaysia) Sdn Bhd  | F&N United<br>Ltd                        | Purchase of finished goods                              | F&N Limited      | 18,145         | 17,018         |
| Malaya Glass Products Sdn Bhd   | Asia Pacific<br>Breweries (S)<br>Pte Ltd | Sale of finished goods                                  | F&N Limited      | 23,165         | 18,051         |

### 22. Significant Related Party Transactions (Cont'd)

| Company  | Transacting party                          | Nature of transaction        | Interested<br>party        | 2006<br>RM'000 | 2005<br>RM′000 |
|--|--|------------------------------|----------------------------|----------------|----------------|
| Malaya Glass Products Sdn Bhd  | SP Holdings<br>Ltd                         | Sale of finished goods       | F&N Limited                | 5,993          | 8,752          |
| Malaya Glass Products Sdn Bhd<br>Malaya-Vietnam Glass Limited                        | Vietnam<br>Brewery Ltd                     | Sale of finished goods       | F&N Limited                | 1,107          | 1,759          |
| Malaya Glass Products Sdn Bhd  | Myanmar<br>Brewery Ltd                     | Sale of finished goods       | F&N Limited                | 359            | 4,614          |
| Malaya Glass Products Sdn Bhd  | Thailand Asia<br>Pacific Brewery<br>Co Ltd | Sale of finished goods       | F&N Limited                | 675            | -              |
| Malaya Glass Products Sdn Bhd<br>Kuala Lumpur Glass<br>Manufacturers Company Sdn Bhd | Guiness<br>Anchor Bhd                      | Sale of finished goods       | F&N Limited                | 16,382         | 14,157         |
| Sichuan Malaya Glass Co Ltd  | Shanghai APB<br>Co Ltd                     | Sale of finished goods       | F&N Limited                | 14,668         | 10,308         |
| Malaya Glass Products Sdn Bhd  | Hatay Brewery                              | Sale of finished goods       | F&N Limited                | 289            | 683            |
| F&N Coca-Cola (Malaysia) Sdn Bhd   | Interflavine<br>Pte Ltd                    | Volume and incentive rebates | F&N Limited                | -              | 3,232          |
| Malaya-Vietnam Glass Limited<br>Malaya Glass Products Sdn Bhd                        | Saigon Beer<br>Ltd                         | Sale of finished goods       | Saigon Beer*               | 11,002         | 8,352          |
| F&NCC Beverages Sdn Bhd  | Coca-Cola<br>(Thailand) Ltd                | Purchase of concentrates     | The Coca-<br>Cola Company* | 315            | 1,111          |
| F&NCC Beverages Sdn Bhd  | Alantic<br>Industries                      | Purchase of concentrates     | The Coca-<br>Cola Company* | 75,250         | 75,032         |
| F&NCC Beverages Sdn Bhd  | F&N Coca-Cola<br>(S) Pte Ltd               | Sale of finished goods       | The Coca-<br>Cola Company* | 2,397          | 3,543          |
| Malaya-Vietnam Glass Limited   | Coca-Cola<br>Beverages<br>Vietnam Ltd      | Sale of finished goods       | The Coca-<br>Cola Company* | 9,111          | -              |
| Malaya-Vietnam Glass Limited   | Coca-Cola<br>Beverages<br>Cambodia Ltd     | Sale of finished goods       | The Coca-<br>Cola Company* | 593            | -              |

#### 22. Significant Related Party Transactions (Cont'd)

| Company   | Transacting party                | Nature of transaction  | Interested<br>party | 2006<br>RM′000 | 2005<br>RM′000 |
|---|----------------------------------|------------------------|---------------------|----------------|----------------|
| Sichuan Malaya Glass Co Ltd   | Tuopai<br>Yeast Liquor<br>Co Ltd | Sale of finished goods | Tuopai*             | 37,605         | 43,888         |
| Sichuan Malaya Glass Co Ltd   | Tuopai<br>Holding<br>Co Ltd      | Rental of premises     | Tuopai*             | 2,944          | 3,916          |
| Malaya Glass Products Sdn Bhd<br>Kuala Lumpur Glass<br>Manufacturers Company<br>Sdn Bhd | Nestle<br>Manufacturing          | Sale of finished goods | Nestle*             | 17,994         | -              |
| Malaya-Vietnam Glass Limited<br>Malaya Glass Products Sdn Bhd                           | Nestle<br>Vietnam                | Sale of finished goods | Nestle*             | 1,852          | -              |

<sup>\*</sup> Waiver granted by Kuala Lumpur Stock Exchange on Shareholders' Mandate.

#### 23. Significant and Subsequent Events

- (a) On 12 April 2006, the Group completed the acquisition of 95% equity interest in Borneo Springs Sdn Bhd (formerly known as Sime Oleander Sdn Bhd), a company incorporated in Malaysia, for a total cash consideration of RM16,108,000.
- (b) On 3 October 2006, a wholly-owned subsidiary was incorporated in Thailand namely, F&N Dairies (Thailand) Limited ("F&N Thai"). The issued and paid up share capital of F&N Thai is Baht 100,000 comprising 1,000 shares of Baht 100 each.
- (c) On 13 October 2006, the Company acquired two wholly-owned companies, namely Arolys Singapore Pte Ltd ("Arolys") and Lion Share Management Limited ("LSM Ltd"). Arolys was incorporated in Singapore and LSM Ltd was incorporated in the British Virgin Islands. Both companies have issued and paid up share capital of one Singapore Dollar and one US Dollar respectively.

30 September 2006

#### 23. Significant and Subsequent Events (Cont'd)

- (d) On 16 October 2006, the following were announced by the Company:
  - (i) The Company and F&N Thai, entered into a Master Agreement with Nestle (Thai) Limited ("Navanakorn Vendor") and Nestle Dairy (Thailand) Limited ("Pakchong Vendor") for the following:
    - (a) Proposed acquisition by F&N Thai of the canned liquid milk production assets ("Navanakorn Assets") from the Navanakorn Vendor together with the relevant raw materials, packaging, partially completed products, finished products and spare parts ("Navanakorn Transferable Stocks") owned by the Navanakorn Vendor; and
    - (b) Proposed acquisition by F&N Thai of the chilled dairy and juice production assets together with the building on which the production assets are located ("Pakchong Assets") from Pakchong Vendor together with the relevant raw materials, packaging, partially completed products, finished products and spare parts ("Pakchong Transferable Stocks") owned by Pakchong Vendor.

(Both the Navanakorn Assets and Pakchong Assets shall collectively be referred to as the "Thai Assets", whilst both Navanakorn Transferable Stocks and Pakchong Transferable Stocks shall collectively referred to as the "Transferable Stocks").

The cash consideration for the Thai Assets is approximately RM97.56 million (USD26.51 million) and the cash consideration for the Transferable Stocks is RM107.87 million.

- (ii) The Company and LSM Ltd, entered into a sale agreement with Societe des Produits Nestle S.A. to acquire the "Tea Pot" brand from Societe Nestle for a cash consideration of approximately RM85.45 million (USD23.22 million).
- (iii) The Company entered into a conditional sale and purchase agreement with Nestle S.A. to acquire the remaining 6,000,000 ordinary shares of RM1 each in Premier Milk Sdn Berhad, for a cash consideration of approximately RM19.12 million.

The above proposed acquisitions are still pending approvals from shareholders and relevant authorities.

#### 24. Financial Instruments and Risk Management

Information about the extent and nature of the financial instrument, including significant terms and conditions and their exposure to the interest rate risk is presented in their respective notes.

The Group is exposed to market risk, including primarily changes in currency exchange rates and uses derivatives and other instruments in connection with its risk management activities. The Group does not hold or issue derivative financial instruments for trading purposes. The Group has established processes to monitor and control hedging transactions in a timely and accurate manner.

#### Foreign currency risk

The Group has exposure to foreign exchange risk as a result of transactions denominated in foreign currencies arising from normal trading and investment activities. Where exposures are certain, it is the Group's policy to hedge these risks as they arise. For those exposures less certain in the timing and extent, it is the Group's policy to cover 50% to 90% of anticipated exposure for a maximum period of 12 months forward.

#### 24. Financial Instruments and Risk Management (Cont'd)

#### Credit risk

The Group's maximum exposure to credit risk in the event that the counterparties fail to perform their obligations in relation to each class of recognised financial assets, other than derivatives, is the carrying amount of those assets as indicated in the balance sheet.

It is the Group's policy to enter into financial instruments with a diversity of creditworthy counterparties. The Group does not expect to incur material credit losses on its financial assets or other financial instruments.

Concentration of credit risk exists when changes in economic, industry and geographical factors similarly affect the group of counterparties whose aggregate credit exposure is significant in relation to the Group's total credit exposure. The Group's portfolio of financial instruments is broadly diversified along industry, product and geographical lines, and transactions are entered into with diverse creditworthy counterparties, thereby mitigating any significant concentration of credit risk.

#### Interest rate risk

The Group's exposure to market risk for changes in interest rates relate primarily to investment portfolio in fixed deposits and cash equivalents with financial institutions and bank borrowings. The Group does not use derivative financial instruments to hedge debt obligation. The Group manages interest cost using a mix of fixed and variable rate debts.

#### Fair values

The following methods and assumptions are used to estimate the fair value of each class of financial instruments, for which it is practicable to estimate that value:

Cash and bank balances, other receivables and other payables

The carrying amounts of these amounts approximate fair value due to their short-term nature.

Trade receivables and trade payables

The carrying amounts of receivables and payables approximate fair value because these are subjects to normal trade credit terms.

Amount due from/to related companies

No disclosure of fair value is made for amounts due from/to related companies, as it is not practicable to determine their fair values with sufficient reliability since these balances have no fixed terms of repayment.

#### **Borrowings**

The fair value of borrowings is estimated by discounting the expected future cash flows using the current interest rates for liabilities with similar risk profiles.

#### 25. Segmental Information

The Group's operating businesses are organised according to the nature of activities, namely soft drinks, dairy products, glass containers, property and others. The Group operates in five geographical areas namely, Malaysia, Vietnam, Thailand, Middle East and China. Geographical segment revenue is based on geographical location of the Group's customers. Geographical segment assets are based on geographical location of the Group's assets. Inter-segment sales where applicable are based on terms determined on a commercial basis.

|   | Soft<br>drinks<br>RM′000 | Dairy<br>products<br>RM′000 | Glass<br>containers<br>RM′000 | Property/<br>Others<br>RM'000 | Group<br>RM'000                         |
|---|--------------------------|-----------------------------|-------------------------------|-------------------------------|---|
| Year ended 30 September 2006  |                          |                             |                               |                               |   |
| Revenue   |                          |                             |                               |                               |   |
| Total revenue<br>Inter – segment  | 1,564,721<br>(603,263)   | 961,884<br>(361,206)        | 325,275<br>(11,250)           | 92,266<br>(24,797)            | 2,944,146<br>(1,000,516)                |
| External  | 961,458                  | 600,678                     | 314,025                       | 67,469                        | 1,943,630                               |
| Results   |                          |                             |                               |                               |   |
| Operating profit Interest expense Interest income Taxation                    | 101,361                  | 40,851                      | 26,394                        | 25,135                        | 193,741<br>(3,451)<br>3,896<br>(40,604) |
| Profit after taxation<br>Minority interests                                   |                          |                             |                               |                               | 153,582<br>(10,755)                     |
| Net profit for the year   |                          |                             |                               |                               | 142,827                                 |
| Other information   |                          |                             |                               |                               |   |
| Segment assets<br>Cash and bank balances                                      | 612,781                  | 310,574                     | 430,879                       | 143,015                       | 1,497,249<br>242,202                    |
| Total assets  |                          |                             |                               |                               | 1,739,451                               |
| Segment liabilities Unallocated liabilities Bank borrowings Total liabilities | 256,737                  | 76,182                      | 51,862                        | 32,385                        | 417,166<br>48,333<br>35,706             |
| TOTAL HADIIILIES  |                          |                             |                               |                               | 501,205                                 |
| Capital expenditure   | 33,146                   | 7,281                       | 57,127                        | 8,432                         | 105,986                                 |
| Depreciation  | 32,714                   | 12,463                      | 37,670                        | 3,495                         | 86,342                                  |

# Notes to the Financial Statements

30 September 2006

# 25. Segmental Information (Cont'd)

|   | Soft<br>drinks<br>RM'000 | Dairy<br>products<br>RM′000 | Glass<br>containers<br>RM'000 | Property/<br>Others<br>RM'000 | Group<br>RM′000                         |
|---|--------------------------|-----------------------------|-------------------------------|-------------------------------|---|
| Year ended 30 September 20                                  | 005                      |                             |                               |                               |   |
| Revenue   |                          |                             |                               |                               |   |
| Total revenue<br>Inter – segment                            | 1,624,251<br>(617,663)   | 944,439<br>(366,235)        | 280,572<br>–                  | 92,853<br>(23,111)            | 2,942,115<br>(1,007,009)                |
| External  | 1,006,588                | 578,204                     | 280,572                       | 69,742                        | 1,935,106                               |
| Results   |                          |                             |                               |                               |   |
| Operating profit Interest expense Interest income Taxation  | 111,783                  | 39,364                      | 14,686                        | 17,022                        | 182,855<br>(4,369)<br>5,265<br>(44,461) |
| Profit after taxation<br>Minority interest                  |                          |                             |                               |                               | 139,290<br>(7,340)                      |
| Net profit for the year                                     |                          |                             |                               |                               | 131,950                                 |
| Other information   |                          |                             |                               |                               |   |
| Segment assets Cash and bank balances                       | 582,206                  | 330,949                     | 419,169                       | 162,670                       | 1,494,994<br>202,491                    |
| Total assets  |                          |                             |                               |                               | 1,697,485                               |
| Segment liabilities Unallocated liabilities Bank borrowings | 246,011                  | 77,356                      | 47,726                        | 24,833                        | 395,926<br>52,356<br>56,982             |
| Total liabilities   |                          |                             |                               |                               | 505,264                                 |
| Capital expenditure   | 35,919                   | 10,241                      | 16,784                        | 4,030                         | 66,974                                  |
| Depreciation  | 32,684                   | 13,377                      | 41,229                        | 3,146                         | 90,436                                  |

## 25. Segmental Information (Cont'd)

The following table presents the financial information by geographical segments:

|             | Re        | venue     | Total Assets |           | Capital expenditu |        |
|-------------|-----------|-----------|--------------|-----------|-------------------|--------|
|             | 2006      | 2005      | 2006         | 2005      | 2006              | 2005   |
|             | RM′000    | RM'000    | RM'000       | RM′000    | RM'000            | RM'000 |
| Malaysia    | 1,467,149 | 1,669,583 | 1,471,616    | 1,467,685 | 63,033            | 62,276 |
| Vietnam     | 114,807   | 52,760    | 78,809       | 78,968    | 552               | 3,705  |
| China       | 161,309   | 64,836    | 117,179      | 135,867   | 344               | 993    |
| Singapore   | 123,879   | 104,746   | _            | _         | _                 | _      |
| Philippines | 17,640    | _         | _            | _         | _                 | _      |
| Middle East | 11,358    | _         | _            | _         | _                 | _      |
| Thailand    | 1,690     | _         | 71,847       | 14,965    | 42,057            | _      |
| Others      | 45,798    | 43,181    | -            | _         | -                 | _      |
|             | 1,943,630 | 1,935,106 | 1,739,451    | 1,697,485 | 105,986           | 66,974 |

## 26. Subsidiaries and Activities

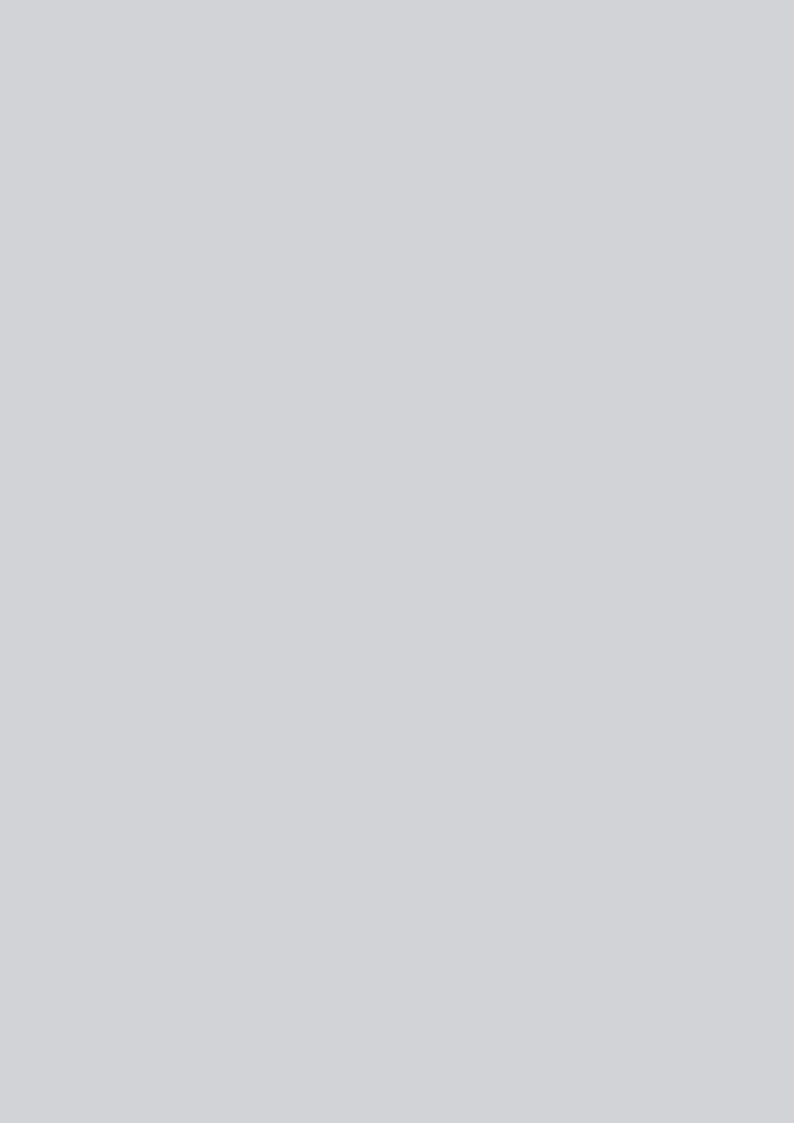
The details of the subsidiaries are as follows:

| Name of Company                                     | Place of<br>Incorporation | Principal activities                                 | Equity Interd | est Held (%)<br>2005 |
|---|---------------------------|--|---------------|----------------------|
| Subsidiaries of Fraser & Neave<br>Holdings Bhd      |                           |  |               |                      |
| Malaya Glass Products Sdn Bhd                       | Malaysia                  | Manufacture and sale of glass containers             | 100           | 100                  |
| Kuala Lumpur Glass Manufacturers<br>Company Sdn Bhd | Malaysia                  | Manufacture and sale of glass containers             | 100           | 100                  |
| Fraser & Neave (Malaya) Sdn Bhd                     | Malaysia                  | Management services and property investment holdings | 100           | 100                  |
| F&NCC Beverages Sdn Bhd                             | Malaysia                  | Manufacture of soft drinks                           | 90            | 90                   |
| F&N Coca-Cola (Malaysia) Sdn Bhd                    | Malaysia                  | Distribution of soft drinks                          | 90            | 90                   |
| F&N Dairies (Malaysia) Sdn Bhd                      | Malaysia                  | Distribution of dairy products                       | 100           | 100                  |
| Premier Milk (Malaya) Sdn Berhad                    | Malaysia                  | Manufacture of dairy products                        | 75            | 75                   |
| F&N Foods Sdn Bhd                                   | Malaysia                  | Manufacture of dairy products                        | 100           | 100                  |
| Four Eights Sdn Bhd                                 | Malaysia                  | Inactive   | 100           | 100                  |
| Wimanis Sdn Bhd                                     | Malaysia                  | Property development activities                      | 100           | 100                  |

## 26. Subsidiaries and Activities (Cont'd)

| Name of Company   | Place of<br>Incorporation | Principal activities   | Equity Inter<br>2006 | est Held (%)<br>2005 |
|---|---------------------------|--|----------------------|----------------------|
| Subsidiaries of Fraser & Neave<br>Holdings Bhd (Cont'd)         |                           |  |                      |                      |
| Brampton Holdings Sdn Bhd                                       | Malaysia                  | Property investment holding  | 100                  | 100                  |
| Elsinburg Holdings Sdn Bhd                                      | Malaysia                  | Property development activities                                      | 100                  | 100                  |
| Vacaron Company Sdn Bhd   | Malaysia                  | Inactive   | 100                  | 100                  |
| Nuvak Company Sdn Bhd   | Malaysia                  | Inactive   | 100                  | 100                  |
| Greenclipper Corporation Sdn Bhd                                | Malaysia                  | Inactive   | 100                  | 100                  |
| Utas Mutiara Sdn Bhd  | Malaysia                  | Property investment holding  | 100                  | 100                  |
| Lettricia Corporation Sdn Bhd                                   | Malaysia                  | Property development activities                                      | 70                   | 70                   |
| Subsidiaries of Malaya Glass<br>Products Sdn Bhd                |                           |  |                      |                      |
| Malaya-Vietnam Glass Limited                                    | Vietnam                   | Manufacture and sale of glass containers                             | 70                   | 70                   |
| Sichuan Malaya Glass Co Ltd *                                   | China                     | Manufacture and sale of glass containers                             | 60                   | 60                   |
| Siam Malaya Glass (Thailand) Co Ltd                             | Thailand                  | Manufacture and sale of glass containers                             | 70                   | 70                   |
| Subsidiary of F&NCC<br>Beverages Sdn Bhd                        |                           |  |                      |                      |
| Borneo Springs Sdn Bhd (formerly known as Sime Oleander Sdn Bhd | Malaysia<br>)             | Manufacture and sale of mineral water, carbonated drinks and bottles | 95                   | -                    |

<sup>\*</sup> Not audited by Ernst & Young or its affiliates



# other

# information

| List of Properties               | 106 |
|----------------------------------|-----|
| Shareholdings Statistics         | 109 |
| Share Price Chart                | 111 |
| Notice of Annual General Meeting | 112 |
|                                  |     |

**Proxy Form** 

# List of Properties

year ended 30 September 2006

|    |   |                        | Description/                                    |   | as at          | ok value<br>30.9.06 | Last              |
|----|---|------------------------|---|---|----------------|---------------------|-------------------|
|    | Location  | Land area<br>(sq. ft.) | Existing use of<br>building                     | Approximate age of building (tenure)                      | Land<br>RM′000 | Buildings<br>RM′000 | revalued<br>date  |
| A) | CLASSIFIED AS GROU  | P PROPERTY,            | PLANT AND EQUIPME                               | NT (NOTE 11)  |                |                     |                   |
|    | JOHOR   |                        |   |   |                |                     |                   |
|    | 72-A (Lot2134)<br>Jalan Tampoi<br>Johor Bahru                     | 274,864                | Industrial/<br>Factory premise<br>and office    | 35 years<br>(Freehold)                                    | 1,672          | 3,101               | January<br>1983   |
|    | 72-A (MLO 4620)<br>Jalan Tampoi<br>Johor Bahru                    | 233,046                | Industrial/<br>Factory premise                  | 18 years<br>(Freehold)                                    | 1,418          | 3,394               | January<br>1983   |
|    | 72-A<br>(Lot PTD 54046<br>& 56057)<br>Jalan Tampoi<br>Johor Bahru | 57,935                 | Industrial/<br>Warehouse and<br>factory premise | 18 years<br>(Freehold)                                    | 1,624          | 1,122               | September<br>1990 |
|    | 72-A<br>(Lot 11615<br>to 11630)<br>Jalan Tampoi<br>Johor Bahru    | 56,192                 | Vacant Land                                     | _<br>(Freehold)   | 549            | 128                 | February<br>1990  |
|    | Malay Grant 598,<br>Jalan Tampoi,<br>Johor Bahru                  | 59,895                 | Detached<br>house/Warehouse                     | 39 years<br>(Freehold)                                    | 1,050          | 195                 | February<br>1990  |
|    | 701, Jalan Tampoi,<br>Johor Bahru                                 | 241,022                | Industrial/<br>Factory premise                  | 39 years<br>(Freehold)                                    | 7,700          | 4,077               | February<br>1990  |
|    | HS (D) 237806   | 122,974                | Vacant Land                                     | -<br>(Freehold)   | 19,400         | -                   | 2005              |
|    | PERAK   |                        |   |   |                |                     |                   |
|    | 217 Jalan Lahat,<br>Ipoh  | 287,738                | Industrial/<br>Factory premise                  | 37 years<br>(Freehold)                                    | 2,815          | 2,578               | October<br>1995   |
|    | 79 & 81,<br>Jalan Tun Perak,<br>Ipoh                              | 51,828                 | Industrial/<br>Factory premise                  | 100 years<br>(Freehold/Leasehold<br>expiring 2013 & 2066) | 412            | 160                 | October<br>1995   |
|    | NEGERI SEMBILAN   |                        |   |   |                |                     |                   |
|    | 1 Jalan Liat,<br>Seremban   | 69,642                 | Industrial/<br>Factory premise                  | 50 years<br>(Freehold)                                    | 3,431          | 288                 | October<br>1995   |
|    | <b>MELAKA</b><br>10 Jalan Bukit Gedong,<br>Melaka                 | 104,000                | Industrial/<br>Factory premise                  | 81 years<br>(Freehold/Leasehold<br>expiring 2023)         | 914            | 830                 | October<br>1995   |

year ended 30 September 2006

| Location   | Land area<br>(sq. ft.) | Description/<br>Existing use of<br>building  | Approximate age of building (tenure)     |        | ook value<br>30.9.06<br>Buildings<br>RM′000 | Last<br>revalued<br>date |
|--|------------------------|--|--|--------|---|--------------------------|
|  | (542.55)               | <b>3</b>                                     | ,  |        |   |                          |
| SELANGOR<br>Lot 3-1,<br>Lion Industrial Park,<br>Shah Alam               | 1,373,447              | Industrial/<br>Factory premise<br>and office | 9 years<br>(Freehold)                    | 36,899 | 67,688                                      | October<br>1995          |
| Lot 3-2,<br>Lion Industrial Park,<br>Shah Alam                           | 558,875                | Vacant land                                  | _<br>(Freehold)                          | 11,678 | -   | October<br>1995          |
| 70 Jalan University,<br>Petaling Jaya                                    | 382,467                | Industrial/<br>Factory premise               | 45 years<br>(Leasehold expiring<br>2058) | 20,157 | 17,195                                      | October<br>1995          |
| 16 Jalan Bersatu 13/4,<br>Petaling Jaya                                  | 171,797                | Industrial/<br>Factory premise               | 45 years<br>(Leasehold expiring<br>2058) | 10,640 | 4,836                                       | October<br>1995          |
| Lot 5 Jalan Kilang,<br>Petaling Jaya                                     | 207,727                | Industrial/<br>Factory premise               | 39 years<br>(Leasehold expiring<br>2058) | 6,869  | 4,142                                       | October<br>1995          |
| PULAU PINANG   |                        |  |  |        |   |                          |
| 3724<br>(Lot 834 and 842)<br>Sungei Nyior<br>Butterworth<br>Pulau Pinang | 130,324                | Industrial/<br>Factory premise               | 52 years<br>(Freehold)                   | 2,600  | 2,180                                       | October<br>1995          |
| 3725 & 3726<br>(Lot 833)<br>Butterworth<br>Pulau Pinang                  | 97,387                 | Detached house/<br>Office premise            | 51 years<br>(Freehold)                   | 2,120  | 218   | October<br>1995          |
| KELANTAN   |                        |  |  |        |   |                          |
| Pengkalan Chepa<br>Induatrial Eatate,<br>Kota Bahru                      | 203,861                | Industrial/<br>Factory premise               | 26 years<br>(Leasehold expiring<br>2043) | 623    | 652   | October<br>1995          |
| PAHANG   |                        |  |  |        |   |                          |
| Mar Lodge,<br>Cameron Highland   | 90,931                 | Detached house/<br>Holiday Bungalow          | 39 years<br>(Leasehold expiring<br>2037) | 765    | 220   | October<br>1995          |
| SARAWAK  |                        |  |  |        |   |                          |
| 3.5 Miles<br>Penrissen Road,<br>Kuching                                  | 194,539                | Industrial/<br>Factory premise               | 40 years<br>(Leasehold expiring 2038)    | 1,723  | 7,219                                       | October<br>1995          |
| Lot 1557<br>Block 218 KNLD<br>Kuching                                    | 124,797                | Industrial                                   | New<br>(Leasehold expiring 2038)         | 7,589  | -   | 2006                     |
| Lot 924 Block 4<br>Matang Land District                                  | 118,776                | Industrial/<br>Factory premise               | New<br>(Freehold)                        | 4,379  | 1,864                                       | 2006                     |

# List of Properties

year ended 30 September 2006

| Location   | Land area<br>(sq. ft.) | Description/<br>Existing use of<br>building                | Approximate age of building (tenure)    |        | ook value<br>30.9.06<br>Buildings<br>RM′000 | Last<br>revalued<br>date |
|--|------------------------|--|---|--------|---|--------------------------|
| Lot 583 Block 4<br>Matang Land District  | 261,338                | Industrial/<br>Factory premise                             | New<br>(Leasehold expiring 2038)        | 5,258  | 675   | 2006                     |
| Lot 142 Block 4<br>Matang Land District  | 47,413                 | Shop office  | New<br>(Leasehold expiring 2784)        | -      | 231   | 2006                     |
| SABAH  |                        |  |   |        |   |                          |
| 5.5 Miles Tuaran Road<br>Kota Kinabalu   | , 142,140              | Vacant Land  | -<br>(Leasehold expiring 2062)          | 1,421  | _   | October<br>1995          |
| 5.5 Miles Tuaran Road<br>Kota Kinabalu   | , 142,578              | Industrial/<br>Factory premise                             | 35 years<br>(Leasehold expiring 2062)   | 1,778  | 1,984                                       | October<br>1995          |
| VIETNAM  |                        |  |   |        |   |                          |
| 76 Ton That Thuyet<br>Ho Chi Minh, Vietnam   | 363,691                | Industrial/<br>Factory premise                             | 12 years<br>(Leasehold expiring 2006)   | 263    | 9,186                                       | October<br>1993          |
| CHINA  |                        |  |   |        |   |                          |
| 6 Block A & C<br>1st Floor<br>Xin Shi Ji Garden<br>Liiu Shu Town,<br>She Hong Country<br>Sichuan Province Chin | 5,042<br>a             | Residential  | 41/2 years<br>(Leasehold expiring 2058) | -      | 105   | 2002                     |
| THAILAND   |                        |  |   |        |   |                          |
| SIL Industrial Zone<br>Amphur Nong Khae<br>Saraburi Province   | 975,744                | Industrial   | New<br>(Freehold)                       | 10,011 | -   | 2006                     |
| (B) CLASSIFIED AS GRO  | UP PROPERTY            | DEVELOPMENT COST (I  | NOTE 10)                                |        |   |                          |
| KUALA LUMPUR   |                        |  |   |        |   |                          |
| Fraser Business Park,<br>Jalan Yew<br>Kuala Lumpur   | 251,385                | For the development of shop office for sale                | Freehold                                | 36,824 | -   | October<br>1995          |
| Jalan Ampang   | 67,954                 | For the development of service apartment and office suites | Freehold                                | 18,230 | -   | 2005                     |
| Fraser Business Park,<br>Jalan Yew<br>Kuala Lumpur   | 316,594                | For the development of commercial units for sale           | Freehold                                | 37,088 | -   | October<br>1995          |

# Shareholdings Statistics

as at 30 November 2006

Authorised share capital – RM500,000,000 Fully paid and issued shares – RM356,493,101

Class of shares - Ordinary shares of RM1.00 each with equal voting rights

Voting rights - One vote for each ordinary shares held in the event of a poll

## **Analysis of Shareholdings**

| Size of holding                          | No. of shareholders | % of shareholders | No. of shares held | % of shares held |
|--|---------------------|-------------------|--------------------|------------------|
| 1 - 1,000                                | 1,742               | 36.45             | 1,259,872          | 0.35             |
| 1,001 - 10,000                           | 2,366               | 49.50             | 9,462,344          | 2.65             |
| 10,001 - 100,000                         | 580                 | 12.13             | 17,339,958         | 4.87             |
| 100,001 to less than 5% of issued shares | 90                  | 1.88              | 62,456,020         | 17.52            |
| 5% and above of issued shares            | 2                   | 0.04              | 265,974,907        | 74.61            |
|  | 4,780               | 100.00            | 356,493,101        | 100.00           |

## **Directors' Shareholdings**

|     |   | Direct ho | ldings | Indirect holdings |      |
|-----|---|-----------|--------|-------------------|------|
| No. | Name of Shareholders                    | No.       | %      | No.               | %    |
| 1.  | Y.A.M Tengku Syed Badarudin Jamalullail | 2,862,000 | 0.80   | 65,000            | 0.02 |
| 2.  | Struys Leslie Oswin                     | 100,000   | 0.03   | -                 | -    |
| 3.  | Tan Ang Meng                            | 134,000   | 0.04   | 60,000            | 0.02 |
|     | _                                       | 3,096,000 | 0.87   | 125,000           | 0.04 |

## Substantial Shareholders (as shown in the Register of Substantial Shareholders)

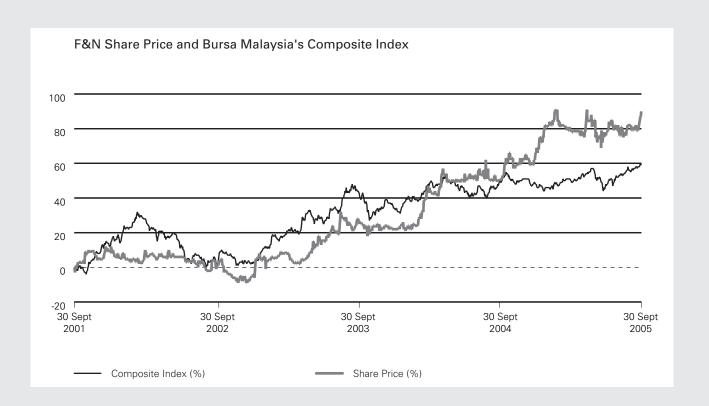
|     |   | Direct holdings |       | Indirect holdings |      |
|-----|---|-----------------|-------|-------------------|------|
| No. | Name of Shareholders  | No.             | %     | No.               | %    |
| 1.  | Fraser and Neave Limited  | 208,657,710     | 58.53 | -                 | -    |
| 2.  | Amanah Raya Nominees<br>(Tempatan) Sdn Bhd<br>Skim Amanah Saham Bumiputra | 57,317,197      | 16.08 | -                 | -    |
| 3.  | Employees Provident Fund Board  | 17,438,430      | 4.89  | 766,500           | 0.22 |
|     |   | 283,413,337     | 79.50 | 766,500           | 0.22 |

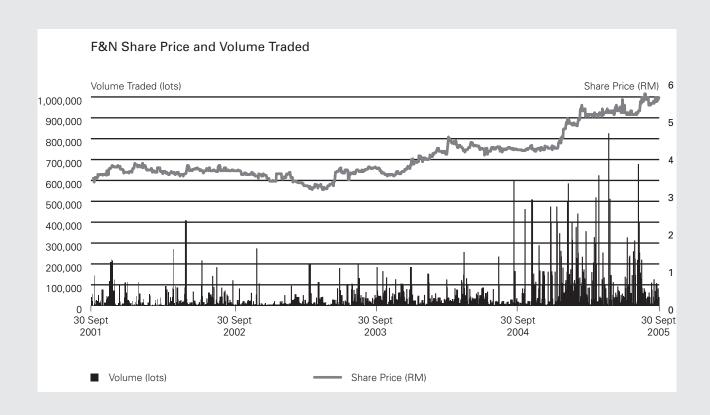
# **Shareholdings Statistics**

as at 30 November 2006

| Thir | ty Largest Shareholders (as shown in the Register of Members)   |             |       |
|------|---|-------------|-------|
| No.  | Name of shareholders  | Shares held | %     |
| 1.   | Fraser and Neave Limited  | 208,657,710 | 58.53 |
| 2.   | Amanah Raya Nominees (Tempatan) Sdn Bhd   | 57,317,197  | 16.08 |
|      | Skim Amanah Saham Bumiputera  |             |       |
| 3.   | Employees Provident Fund Board  | 17,438,430  | 4.89  |
| 4.   | Malaysia Nominees (Tempatan) Sendirian Berhad   | 10,590,000  | 2.97  |
|      | Great Eastern Life Assurance (Malaysia) Berhad (PAR 1)  |             |       |
| 5.   | Permodalan Nasional Berhad  | 4,517,900   | 1.27  |
| 6.   | DB (Malaysia) Nominee (Tempatan) Sendirian Berhad   | 2,047,000   | 0.57  |
|      | Icapital.Biz Berhad   |             |       |
| 7.   | Pertubuhan Keselamatan Sosial   | 1,938,500   | 0.54  |
| 8.   | Malaysia Nominees (Tempatan) Sendirian Berhad   | 1,744,000   | 0.49  |
|      | Pledged Securities for Y.A.M. Tengku Syed Badarudin Jamalullail   |             |       |
| 9.   | AMSEC Nominees (Asing) Sdn Bhd  | 1,443,800   | 0.40  |
| 10   | Lim & Tan Securities Pte Ltd for Low Check Kian   | 1 000 000   | 0.20  |
| 10.  | Yap Ah Fatt   | 1,000,000   | 0.28  |
| 11.  | Y.A.M. Tengku Syed Badarudin Jamalullail  | 900,500     | 0.25  |
| 12.  | BHLB Trustee Berhad   | 849,400     | 0.24  |
| 10   | Public Focus Select Fund  | 000 000     | 0.00  |
| 13.  | AMMB Nominees (Tempatan) Sdn Bhd Amtrustee Berhad for HLG Dividend Fund                                       | 800,000     | 0.22  |
| 14.  | Mayban Nominees (Tempatan) Sdn Bhd  | 797,000     | 0.22  |
| 14.  | Avenue Invest Berhad for Perusahaan Otomobil Nasional Berhad  | 797,000     | 0.22  |
| 15.  | HSBC Nominees (Asing) Sdn Bhd   | 773,000     | 0.22  |
| 10.  | UBS AG Zurich for SBC Lux Equity Portfolio Malaysia   | 770,000     | 0.22  |
| 16.  | HSBC Nominees (Asing) Sdn Bhd   | 715,000     | 0.20  |
|      | HSBC-FS for Aberdeen Malaysia Equity Fund   |             |       |
| 17.  | Citigroup Nominees (Tempatan) Sdn Bhd   | 640,000     | 0.18  |
|      | ING Insurance Berhad  |             |       |
| 18.  | Malaysia Nominees (Tempatan) Sendirian Berhad   | 623,900     | 0.18  |
|      | Great Eastern Life Assurance (Malaysia) Berhad (Non PAR 1)  |             |       |
| 19.  | Key Development Sdn Berhad  | 600,000     | 0.17  |
| 20.  | Malaysia Nominees (Tempatan) Sendirian Berhad   | 564,500     | 0.16  |
| 0.1  | Great Eastern Life Assurance (Malaysia) Berhad (PAR 2)  | F00 000     | 0.14  |
| 21.  | Gan Teng Siew Realty Sdn Berhad   | 500,000     | 0.14  |
| 22.  | Chinchoo Investment Sdn Berhad  | 500,000     | 0.14  |
| 23.  | Mayban Nominees (Tempatan) Sdn Bhd Capital Dynamics Asset Management Sdn Bhd for ACE Synergy Insurance Berhad | 480,000     | 0.13  |
| 24.  | Mayban Nominees (Tempatan) Sdn Bhd  | 456,000     | 0.13  |
|      | Aberdeen Asset Management Sdn Bhd for Employees Provident Fund Board  | 100,000     | 0.10  |
| 25.  | Citigroup Nominees (Asing) Sdn Bhd  | 430,600     | 0.12  |
|      | CBNY For DFA Emerging Markets Small Cap Series  |             |       |
| 26.  | Allianz Life Insurance Malaysia Berhad  | 425,000     | 0.12  |
| 27.  | Quarry Lane Sdn Bhd   | 415,000     | 0.12  |
| 28.  | Pacific Shahriman Corporation Sdn Bhd   | 340,000     | 0.10  |
| 29.  | Yeoh Kean Hua   | 326,000     | 0.09  |
| 30.  | Amanah Raya Nominees (Tempatan) Sdn Bhd   | 322,300     | 0.09  |
| -    | Public Dividend Select Fund   | ,           |       |
|      |   | 318,152,737 | 89.24 |
|      |   |             |       |

# Share Price Chart





# Notice of Annual General Meeting

NOTICE IS HEREBY GIVEN THAT the 45th Annual General Meeting of Fraser & Neave Holdings Bhd will be held at the Junior Ballroom, Level 2, Hotel Nikko Kuala Lumpur, 165 Jalan Ampang, 50450 Kuala Lumpur on Wednesday, 17 January 2007 at 2.30 pm for the following purposes:

#### **AGENDA**

#### **Routine Business**

 To receive and adopt the Audited Financial Statements for the year ended 30 September 2006 and the Reports of the Directors and Auditors thereon.

Reso

**Resolution 1** 

2. To approve the payment of a final dividend of 29 sen gross per share (21.17 sen net) for the year ended 30 September 2006.

**Resolution 2** 

3. To re-elect the following directors:

Under Article 97 of the Articles of Association

a) Y.A.M Tengku Syed Badarudin Jamalullail

Resolution 3a

b) Dato' Dr Mohd Shahar bin Sidek

**Resolution 3b** 

c) Mr. Tan Ang Meng

Resolution 3c

Under Article 103 of the Articles of Association

d) Dato' Dr Nik Norzrul Thani bin Nik Hassan Thani

**Resolution 3d** 

4. To approve directors' fees of RM565,000 for the year ending 30 September 2007. (2006: RM565,000)

5. To re-appoint Messrs Ernst & Young as Auditors of the Company for the year ending 30 September

2007 and to authorise the directors to fix their remuneration.

Resolution 4

**Resolution 5** 

#### Others

6. To transact any other business which may properly be brought forward.

#### **NOTICE OF DIVIDEND PAYMENT**

NOTICE IS HEREBY GIVEN THAT, subject to the approval of the shareholders at the forthcoming Annual General Meeting, the proposed final dividend of 29 sen gross per share (21.17 sen net) will be paid to shareholders on 5 February 2007. The entitlement date for the proposed dividend shall be 18 January 2007.

A depositor shall qualify for the entitlement to the dividend only in respect of:

- a) Shares transferred to the depositor's securities account before 4.00 pm on 18 January 2007 in respect of ordinary transfer; and
- b) Share bought on Bursa Malaysia Securities Berhad on a cum entitlement basis according to the Rules of Bursa Malaysia Securities Berhad.

By Order of the Board

#### **TONY LEE CHEOW FUI**

Company Secretary

Kuala Lumpur, Malaysia 26 December 2006

#### Note:

- 1) A member entitled to attend and vote at the above meeting may appoint a proxy or proxies to attend and vote on his behalf and such proxy need not be a member or members of the Company.
- 2) This instrument appointing a proxy or proxies must be deposited with the Company Secretary at the registered office of the Company at Level 17, Menara Great Eastern, No. 303 Jalan Ampang, 50450 Kuala Lumpur not less than 48 hours before the meeting.

#### Statement Accompanying the Notice of the 45th Annual General Meeting of Fraser & Neave Holdings Bhd.

Pursuant to paragraph 8.28 (2) and format as set out in Appendix 8A of Bursa Malaysia Listing Requirements.

#### 1. The directors who are standing for re-election:

Under Article 97 of the Articles of Association

- a) Y.A.M. Tengku Syed Badarudin Jamalullail
- b) Dato' Dr Mohd Shahar bin Sidek
- c) Mr Tan Ang Meng

Under Article 103 of the Articles of Association

d) Dato' Dr Nik Norzrul Thani bin Nik Hassan Thani

#### 2. Directors attendance at board meetings for the year ended 30 September 2006

The information can be found in the Statement on Corporate Governance section of the Annual Report.

#### 3. Place, date and time of the 45th Annual General Meeting

Place: Junior Ballroom, Level 2, Hotel Nikko Kuala Lumpur, 165 Jalan Ampang, 50450 Kuala Lumpur

Date: 17 January 2006

Time : 2.30 pm

#### (Please note that only beverages will be served at the AGM)

# Proxy Form

CDS account no.

| I/We                            |                              |   |
|---------------------------------|------------------------------|---|
|                                 | (FULL NAME IN BLOCK LETTERS) |   |
| (or attorney of                 |                              | ) |
|                                 | (FULL NAME IN BLOCK LETTERS) |   |
| of                              |                              |   |
|                                 | (FULL ADDRESS)               |   |
| a member of FRASER & NEAVE HOLD | DINGS BHD, hereby appoint    |   |
|                                 |                              |   |
|                                 | (FULL NAME IN BLOCK LETTERS) |   |
| - 4                             | ,                            |   |
| of                              | (FULL ADDRESS)               |   |

or failing him/her the Chairman of the Meeting as my/our proxy/proxies to attend and vote for me/us on my/our behalf at the 45th Annual General Meeting of the Company to be held on Wednesday, 17 January 2007 at 2.30 pm at the Junior Ballroom, Level 2, Hotel Nikko Kuala Lumpur, 165 Jalan Ampang, 50450 Kuala Lumpur and at every adjournment thereof.

Please indicate with an "X" how you wish your votes to be cast.

| No. | Resolutions relating:  | For | Against |
|-----|--|-----|---------|
| 1.  | To receive and adopt the Audited Financial Statement for the year ended 30 September 2006 and the Reports of the Directors and Auditors thereon.   |     |         |
| 2.  | To approve the payment of a final dividend of 29 sen gross per share (21.17 sen net) for the year ended 30 September 2006.   |     |         |
| 3.  | To re-elect the following directors: <u>Under Article 97 of the Articles of Association</u> a) Y.A.M. Tengku Syed Badarudin Jamalullail  b) Dato' Dr Mohd Shahar bin Sidek  c) Tan Ang Meng <u>Under Article 103 of the Articles of Association</u> d) Dato' Dr Nik Norzrul Thani bin Nik Hassan Thani |     |         |
| 4.  | To approve directors' fees of RM565,000 for the year ending 30 September 2007. (2006: RM565,000)   |     |         |
| 5.  | To re-appoint Messrs Ernst & Young as Auditors of the Company for the year ending 30 September 2007 and to authorise the directors to fix their remuneration.  |     |         |

| As Witness my/our hand this | day of | 2007. |                             |
|-----------------------------|--------|-------|-----------------------------|
| ,                           | ,      |       | No. of ordinary shares held |
|                             |        |       |                             |

## Signature of member/Common seal

#### Note:

A member entitled to attend and vote at the above meeting may appoint a proxy or proxies (but not more than two) to attend and vote on his behalf and such proxy need not be a member or members of the Company. Where there are two proxies appointed, the number of shares to be represented by each proxy must be stated. In the case of a corporation, this form of proxy must be executed under seal or under the hand of its attorney duly authorised. This instrument appointing a proxy must be deposited with the Company Secretary at the registered office of the Company at Level 17, Menara Great Eastern, No. 303 Jalan Ampang, 50450 Kuala Lumpur not less than 48 hours before the meeting.

STAMP

The Company Secretary

# Fraser & Neave Holdings Bhd

Level 17, Menara Great Eastern No. 303 Jalan Ampang 50450 Kuala Lumpur

Fold here